Indian Institute of Corporate Affairs
Partners in Knowledge, Governance, Transformation

विकसित भारत अभियान
1947 TO 2047

Corporate Odyssey

Newsletter | कॉरपोरेट ओडिसी - मासिक पत्रिका | October 2025

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School of Business Environment

National Conference

National Conference & Exhibition on Leveraging CSR Excellence for Tribal Development in New Delhi

The Indian Institute of Corporate Affairs (IICA) successfully organised the **National Conference & Exhibition on Leveraging CSR Excellence for Tribal Development** on October 6-7, 2025, at New Delhi. Organised to mark the 2**nd Annual CSR Day in India**, commemorating the birth anniversary of

Mahatma Gandhi, the two-day event aimed to promote the Gandhian philosophy of trusteeship in CSR and advance corporate social responsibility (CSR) excellence for tribal empowerment. The conference brought together over 400 delegates from government, industry, academia, and civil society to deliberate on aligning CSR strategies with national priorities for tribal development and sustainable livelihoods.

The inaugural ceremony was graced by **Shri Durgadas Uikey**, Union Minister of State, Ministry of Tribal Affairs, and **Shri Harsh Malhotra**, Union Minister of State, Ministry of Corporate Affairs, who inaugurated the exhibition and interacted with tribal artisans from across India supported by TRIFED. The event also witnessed the presence of **Shri Chanchal Kumar**, Secretary, Ministry of Development of North Eastern Region; **Shri M. Raja Murugan**, Managing Director, TRIFED; **Shri Shombi Sharp**, UN Resident Coordinator in India; and **Shri Gyaneshwar Kumar Singh**, Director General & CEO, IICA.

In his keynote address, Shri Chanchal Kumar emphasized diversity, inclusion, and qualitative impact in CSR, urging corporates to undertake small, focused initiatives with measurable outcomes. He highlighted the North Eastern Region's readiness for CSR investments and the potential of Artificial Intelligence (AI) and skill development in enhancing efficiency and reducing inequality.

Shri Gyaneshwar Kumar Singh, DG & CEO, IICA, highlighted the transformation of India's CSR landscape towards impact-oriented, community-driven initiatives and the need for capacity building among implementing agencies. He urged corporates to move beyond financial contributions, focusing on technology transfer, knowledge sharing, and managerial expertise to drive sustainable impact.

In his special address, Shri M. Raja Murugan underscored the importance of value addition, entrepreneurship, and digital access in tribal economies, while Shri Shombi Sharp lauded India's CSR framework as a global model of corporate accountability and social innovation.

The two-day event featured three high-level panel discussions on CSR leadership for tribal development, sustainable livelihoods and entrepreneurship, and health and nutrition in tribal areas, with participation from senior representatives of MCA, MoTA, DPE, UNICEF, NTPC, REC, IOCL, HCL Foundation, Airtel Foundation, Spark Minda Foundation, and others.

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The Valedictory Session concluded the conference with a renewed call for collaboration, innovation, and inclusive development. Addressing the gathering, **Smt. Deepti Gaur Mukerjee**, Secretary, Ministry of Corporate Affairs, commended IICA for curating a collaborative platform for advancing tribal welfare. She proposed the creation of an interactive digital platform (revamped CSR Exchange) to facilitate convergence between government and corporate efforts, enabling project mapping, identification of collaboration opportunities, and sharing of best practices and impact stories. She invited volunteers to contribute to the platform's redesign and strengthening. Ms. Mukerjee emphasized that community participation is central to the long-term sustainability of CSR initiatives, urging practitioners to involve communities from project design through implementation, strengthen local leadership, and promote participatory, community-owned models. Highlighting the potential of tribal communities, she called for prioritizing tribal leadership, self-reliance, and culturally sensitive approaches.

Delivering his special address, **Shri K. Moses Chalai**, Secretary, Department of Public Enterprises (DPE), Government of India, urged Central Public Sector Enterprises (CPSEs) to enhance engagement with tribal communities through long-term, sustainable CSR initiatives. He emphasized the importance of skill development, entrepreneurship, and digital inclusion as enablers of self-reliant tribal economies in line with Viksit Bharat 2047. Shri Chalai highlighted DPE guidelines on CSR spending, calling for clear objectives, measurable targets, and defined milestones to ensure tangible social and environmental impact. He also stressed effective planning, monitoring, and outcome evaluation, and encouraged CPSEs to collaborate with state and district administrations, corporates, and civil society. He concluded by urging stakeholders to pursue the tribal development mission with renewed commitment and urgency, making CSR a catalyst for inclusive national growth.

Shri Gyaneshwar Kumar Singh, Director General & CEO of IICA, elaborated on the conference theme, underscoring the importance of data-driven and outcome-oriented CSR that aligns with the Sustainable Development Goals (SDGs). He emphasized that CSR should go beyond financial contributions to focus on delivering technological and managerial expertise, ensuring that activities take precedence over fund-based routing. Shri Singh pointed out that certain regions, particularly the North East, continue to receive limited CSR funding and called for more geographically balanced and need-based interventions. He highlighted the importance of community capacity building and the adoption of AI and analytics for real-time monitoring, along with stronger government-corporate collaboration to drive sustainable, long-term impact. He further urged greater investment in research and innovation, with active private sector participation to enhance efficiency and tackle pressing societal challenges. Shri Singh advocated for a convergence framework that brings together multiple stakeholders to design impactful CSR initiatives contributing to Viksit Bharat 2047.

Dr. Garima Dadhich, Head, School of Business Environment at IICA, presented a session-wise report emphasizing that CSR should become a strategic, data-driven, and technology-integrated tool for tribal empowerment. She advocated for consultative project design that respects socio-cultural contexts and supports traditional crafts and GI-tagged products to ensure long-term impact.

While delivering the vote of thanks, Dr. Dadhich acknowledged the support of the Ministry of Corporate Affairs, Ministry of Tribal Affairs, Ministry of Development of North Eastern Region, and Department of Public Enterprises, lead partner HCL Foundation, exhibition partner TRIFED (Tribal Cooperative Marketing Development Federation of India Limited), and other partners including GAIL (India) Ltd.,

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Partners in Change, Indian Oil Corporation Ltd., Amrita Vishwa Vidyapeetham, UNICEF, Spark Minda Foundation, 34 exhibitors, all participants, and the IICA core organising team.

The accompanying exhibition showcased CSR best practices and tribal entrepreneurship initiatives, reflecting India's collective commitment to leveraging CSR as a catalyst for inclusive, sustainable, and equitable growth towards Viksit Bharat 2047.

Centre of Excellence in Alternative Dispute Resolution

Program on Arbitration

CAMPUS IMMERSION & VALEDICTORY SESSION OF IICA CERTIFIED ARBITRATION PROGRAM - BATCH 1

The Centre of Excellence in Alternative Dispute Resolution (CEADR) at the Indian Institute of Corporate Affairs (IICA), Ministry of Corporate Affairs, Government of India, conducted the two-day Campus Immersion and Valedictory Session of its first batch of the **IICA Certified Arbitration Program (ICAP)** on 11th and 12th October 2025 at the IICA Campus, Manesar. The program aimed to create a pool of the next generation of global arbitration professionals.

On the first day, the event was inaugurated by the Presiding Guest, Hon'ble **Mr. Justice Hemant Gupta** (Retd.), Chairperson, India International Arbitration Centre (IIAC). Delivering his Keynote Address, Justice

Gupta commended the efforts of IICA in contributing towards strengthening the arbitration ecosystem in India. In light of India's economic growth, he emphasized the need to create a robust alternative dispute resolution system to build investor confidence. He also stressed the importance of institutional arbitration to ensure structured and efficient conduct of arbitral proceedings in India.

On the second day, **Shri Gyaneshwar Kumar Singh**, Director-General & CEO, IICA, welcomed and felicitated the Chief Guest, **Dr. Rajiv Mani**, Secretary, Legislative Department and Department of Legal Affairs, Ministry of Law & Justice, Government of India, and the Guest of Honour, **Prof. P.K. Malhotra**, Former Secretary, Ministry of Law & Justice, Government of India.

In his Welcome Address, Shri Gyaneshwar Kumar Singh informed about various studies conducted in arbitration and emphasized the need to standardize the arbitration landscape through institutional arbitration in India. Prof. Malhotra, in his address, acknowledged the competence and immense potential of arbitration professionals in India, while expressing concerns about the lack of a supporting ecosystem.

In his Valedictory Address, Dr. Mani stressed the need to change the philosophy, approach, and mindset of people to explore other modes of dispute resolution such as arbitration, apart from traditional court litigation.

Dr. Naveen Sirohi, Head-CEADR, IICA, also welcomed and felicitated Mr. Anish Wadia, C.Arb, Chartered Arbitrator and Board Member - Asian European Arbitration Association (ASEAA), and FCA Rajiv Singh, Director, RS Valuation Services Pvt. Ltd.

School of Corporate Governance & Public Policy

Program on Leadership

3rd Edition of Directors' Certification in Sustainability Leadership Program

The School of Corporate Governance & Public Policy (SoCGPP) successfully conducted the third edition of its flagship **Directors' Certification in Sustainability Leadership Program** from October 27 to 29, 2025, at Kovalam, Kerala. The program was designed as an advanced learning intervention to enhance the strategic and governance capabilities of board members, independent directors, and senior executives in navigating the evolving sustainability and ESG landscape.

The 2025 cohort brought together 46 senior professionals representing leading public and private sector organizations, including GAIL (India) Ltd., NBCC, HLL Biotech, IRCTC, State Bank of India, DCB Bank, Punjab & Sind Bank, VRL Logistics, Strides Pharma Science Ltd., and Can Fin Homes. The participants included board members, independent directors, and sustainability leaders committed to advancing responsible corporate governance and sustainability-led growth in India.

The three-day certification program provided an in-depth understanding of sustainability governance, investor expectations, regulatory perspectives, and the integration of ESG principles into board-level decision-making. The sessions were facilitated by eminent industry experts, policy practitioners, and sustainability professionals who shared insights on key issues such as ESG risk integration, governance accountability, sustainable finance, and the evolving global sustainability landscape.

Among the experts, **Mr. Amit Tandon**, Managing Director, IIAS, discussed ESG reporting and board accountability, while **Mr. Anirban Ghosh** of Mahindra Group highlighted strategies for turning ESG risks into sustainable value opportunities. **Mr. Manish Shakdwipee** from MSCI Research provided a global investor's view on the influence of ESG parameters on corporate performance, and **Mr. Ajay Nanavati** and **Mr. Nanda Rackanchath** emphasized the role of governance and human capital in driving sustainability-focused leadership. **Mr. Nikunj Dube** from Care ESG Ratings and **Mr. Santhosh Jayaram** elaborated on ESG rating mechanisms and the emerging concept of double materiality, while **Mr. Labanya Prakash Jena** shared strategies for financing the low-carbon transition. **Mr. Ashok Menon**, Chief Sustainability Officer at Indorama Corporation, provided a global perspective on integrating sustainability into business strategy and fostering innovation for long-term value creation.

A special highlight of the program was the Keynote Address by **Shri Gyaneshwar Kumar Singh**, Director General & CEO, IICA, who emphasized the critical role of boards in driving corporate sustainability and governance transformation. He stated, "Sustainability is no longer an optional agenda—it is a board-level responsibility that defines purpose, performance, and legacy." Shri Singh urged participants to embed ESG considerations into corporate strategy and to lead the sustainability agenda as a core element of business purpose and performance.

The program concluded with a Valedictory session led by **Dr. Niraj Gupta**, Head, SoCGPP, who congratulated participants and reaffirmed IICA's commitment to advancing sustainability leadership through high-quality learning and capacity-building programs. The program was coordinated by Mr. Manoj Singh and Mr. Mathew John, Chief Program Executives, SoCGPP, IICA, ensuring seamless delivery and meaningful engagement throughout the event.

Centre of Excellence in Alternative Dispute Resolution

Program on Mediation

IICA Inaugurates 21st Batch of IICA Certified Mediator Program (ICMP)

The Centre of Excellence in Alternative Dispute Resolution (CEADR) inaugurated the 21st of the flagship **IICA Certified Mediator Program (ICMP)** on 6 October 2025, marking another milestone towards augmenting the mediation ecosystem in the country. After successfully conducting 20 batches and training over 450 mediators.

The Inaugural Session started with address by **Dr. Naveen Sirohi** (Program Director, ICMP and Founding Head, CEADR) who shared IICA's journey and its crucial contribution in creating new age professionals for the growth of the Indian economy. Prof Sirohi introduced the session plan to the participants and highlighted the distinguished panel consisting of international and national experts to be engaged for delivery during the program. It was followed by an introduction of all participants.

The program started with 30 participants from diverse professional backgrounds including lawyers, consultants, chartered accountants, insolvency professionals, corporate executives and researchers with average experience of 15 years.

The Inauguration Session set the stage for an engaging learning experience for the participants where they can look forward to interactive live sessions, case studies, mock mediations, and practical exercises designed to enhance their mediation skills and knowledge.

School of Business Environment

Memorandum of Understanding

IICA signs MoU with Ministry of Statistics and Programme Implementation (MoSPI)

The Indian Institute of Corporate Affairs signed a Memorandum of Understanding (MoU) with The Ministry of Statistics and Programme Implementation (MoSPI) for developing a Comprehensive SDG Alignment Framework: Integrating National, State, ESG and CSR Indicators to achieve the Vision of Viksit Bharat. The collaboration was envisaged under the dynamic leadership of Shri Gyaneshwar Kumar Singh, Director General & CEO, IICA, who has been instrumental in steering IICA's strategic initiatives in the areas of ESG, CSR, and Responsible Business Conduct, and integrates the same with India's national development agenda.

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The signing ceremony was graced with the presence of **Shri. Kishor Baburao Surwade**, Additional Director General, Capacity Development Division, MoSPI, **Dr. Garima Dadhich**, Associate Professor & Head, School of Business Environment IICA; **Ms. Ruchika Gupta**, Deputy Director General, Social Statistics Division, MoSPI, **Sh. Shivnath Singh Jadawat**, Director, Training Unit, Capacity Development Division, MoSPI; **Dr. Ziaul Haque,** Director, Social Statistics Division, MoSPI, and other members from MoSPI and IICA.

The National Indicator Framework (NIF), which serves as the cornerstone for monitoring India's progress towards the Sustainable Development Goals (SDGs), will form the foundation for this collaborative effort. Building upon the NIF, the initiative will develop a framework that aligns state-level indicators with national priorities while integrating ESG and CSR dimensions. This harmonized approach will bridge national, state, and corporate sustainability frameworks, ensuring that CSR and ESG initiatives of businesses are effectively aligned with State and Union Territory SDG objectives. Together, the NIF-SIF alignment will strengthen evidence-based policymaking, foster sustainable corporate participation, and advance the Government of India's Vision of Viksit Bharat through coherent and inclusive SDG monitoring and implementation.

Stakeholder Dialogue

Stakeholder Dialogue on Advancing Corporate Climate Action through Emissions Disclosures in India

The School of Business Environment (SoBE) at the Indian Institute of Corporate Affairs (IICA), in collaboration with the Council on Energy, Environment and Water (CEEW) - Green Finance Centre (GFC) and Eversource Capital, organised a stakeholder dialogue and report launch on "Advancing Corporate Climate Action through Emissions Disclosures in India" at Taj Mansingh, New Delhi. The event brought together senior representatives from corporates, regulators, policy think tanks, financial institutions, and academia to deliberate on strengthening India's emissions disclosure ecosystem through regulatory coherence, institutional alignment, and data integrity.

In his keynote address, **Shri Gyaneshwar Kumar Singh,** Director General & CEO, IICA, emphasised that credible and comparable climate disclosures are pivotal to India's net-zero vision and essential for building trust in sustainable finance. He highlighted that transparent and standardised disclosure mechanisms are key to enhancing corporate accountability and investor confidence.

The jointly developed report by IICA and CEEW-GFC, supported by Eversource Capital, presents a cross-jurisdictional analysis of disclosure regimes across six leading economies and provides a strategic roadmap for advancing emissions reporting in India.

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A fireside chat featuring **Mr. Dhanpal Jhaveri**, CEO, Eversource Capital, and **Dr. Arunabha Ghosh**, CEO, CEEW, moderated by **Mr. Arjun Dutt**, CEEW, highlighted the urgent need to mobilise capital at scale to enable India's green transition. The discussion underscored that transparency in corporate climate disclosures is a crucial driver for investor confidence and the flow of green finance.

This was followed by a panel discussion chaired by **Mr. R.R. Rashmi**, Distinguished Fellow, TERI, with eminent panellists **Dr. Garima Dadhich**, Head, School of Business Environment, IICA; **Ms. Seema Arora**, CII-ITC Centre of Excellence for Sustainable Development; **Mr. Ashok Emani**, NIIF; and **Mr. Ankur Sharma**, Lakshmikumaran & Sridharan. The panel called for interoperability, harmonisation, and sector-specific frameworks across disclosure systems, aligned with the report's recommendations, to ensure data comparability and regulatory convergence.

The event concluded with a shared consensus that advancing corporate climate action in India requires collaborative reform, grounded in robust disclosure standards, credible assurance mechanisms, and coordinated regulatory oversight. The dialogue reaffirmed IICA's continued commitment to fostering sustainable corporate governance and supporting India's transition toward a low-carbon, transparent, and responsible economy.

Centre for MSME

Procurement Strategy

Three Day Capacity Building Program on "Government e Marketplace (GeM)"

The Centre for MSME, Indian Institute of Corporate Affairs (IICA), successfully organised a **Three-day Capacity Building Programme on "Navigating Procurement via Government e-Marketplace (GeM), Strategic Contracts in Procurement - Negotiation, Enforcement & Dispute Resolution"** from October 29-31, 2025, at ibis Pune Hinjewadi. The programme aimed to enhance participants' understanding of the GeM portal, equipping them with practical skills to drive efficiency, transparency, and inclusivity in public procurement. The sessions provided a comprehensive overview of GeM operations for buyers, sellers, and service providers, including tendering, evaluation, and award processes. Participants were introduced to advanced features of GeM to strengthen their procurement capabilities while addressing the challenges and complexities of digital procurement systems.

The programme witnessed active participation from around 40 delegates representing 16 organisations, including leading Public Sector Undertakings (PSUs), Government Departments, and corporate entities such as Bank of India, Reserve Bank of India, NLC India Ltd., SAIL, FTII, NALCO, Haryana Power Generation Corporation Ltd., and others.

Each session fostered an engaging learning environment, combining case studies, presentations, and guided discussions to help participants apply best practices and innovative tools in their respective organisations. The interactions encouraged peer learning and collaborative problem-solving, creating a foundation for stronger professional networks among procurement professionals.

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The programme commenced with opening remarks by **Mr. Rajesh Batra**, Head, Centre for MSME, IICA, who underscored the pivotal role of GeM in enhancing governance, transparency, and efficiency through digital innovation in public procurement. He highlighted GeM's evolution as a pioneering platform that has revolutionised procurement processes across India. The technical sessions were led by **Mr. Kush Tyagi** and **Mr. Ajay Kumar Chauhan**, Subject Matter Experts, along with Mr. Rajesh Batra, who also served as the Programme Director. The programme concluded with a Valedictory Address and Vote of Thanks by Mr. Batra on October 31, 2025. Participants expressed deep appreciation for the programme content, expert facilitation, and interactive training sessions, acknowledging the initiative as a valuable platform for capacity building and knowledge enhancement in the domain of public procurement and contract management.

School of Corporate Law

LL.M Events

Guest Lecture Series - LL.M (Insolvency and Bankruptcy Laws)

Session by Dr. Ashish Makhija

Dr. Ashish Makhija's lecture provided a unique practitioner's perspective, honed through his assignments as Counsel for the Official Liquidator and his experience as an Independent Director. His session emphasized the application of corporate law in real-world scenarios, particularly within the context of insolvency and liquidation. Dr. Makhija's remarkable ability to dissect and interpret statutes brought theoretical concepts to life, enabling students to appreciate the intersection of corporate law, governance, and practical implementation.

Session by Mr. Vishrut Kansal

The students of LL.M at the Indian Institute of Corporate Affairs, New Delhi, had the honour of welcoming **Mr. Vishrut Kansal**, Principal Associate, Shardul Amarchand Mangaldas & Co., for a thought-provoking lecture on designing resolution plans under the IBC.

Mr. Kansal provided detailed insights into the structure of resolution plans, the role of various stakeholders, and key regulatory considerations, offering students a comprehensive understanding of the resolution process. His session effectively connected statutory provisions with commercial realities, enriching the academic discourse with valuable practical perspectives.

Session by Mr. Ishaan Duggal

The students of the LL.M (IBL) programme expressed their gratitude to **Mr. Ishaan Duggal,** Associate Partner, HSA Advocates, for delivering an engaging session on "The Commercial Wisdom of the Committee of Creditors (CoC)."

Mr. Duggal offered a nuanced understanding of the decision-making powers of the CoC and its pivotal role in the insolvency resolution process. His practical insights and real-world examples enabled students to appreciate how the principle of commercial wisdom is applied and interpreted in actual IBC proceedings.

Session by Ms. Eshna Kumar

The students of LL.M attended an engaging session by **Ms. Eshna Kumar**, Advocate, Chambers of Eshna Kumar, on the topic "Beyond Statute: How Jurisprudence under IBC is Redefining Corporate Governance in India."

Ms. Kumar provided a nuanced analysis of how evolving jurisprudence under the Insolvency and Bankruptcy Code (IBC) is reshaping corporate governance in India. She highlighted the intersections between IBC, Competition Law, and Section 138 of the Negotiable Instruments Act, while offering deep insights into Section 29A. Her lucid explanations and discussion of landmark judgments made the session both intellectually stimulating and insightful for the students.

Session by Ms. Prachi Johri

The LL.M students were delighted to host **Ms. Prachi Johri**, Advocate, who delivered a comprehensive lecture on "The Role of Moratorium in IBC Proceedings."

Ms. Johri provided an in-depth explanation of the concept and scope of moratorium, its objectives, and its impact on various stakeholders. She further elaborated on the interplay between the moratorium provisions and other legislations such as the Prevention of Money Laundering Act, 2002, and the Arbitration and Conciliation Act, 1996. Her clarity of thought and analytical approach made complex legal intersections easy to grasp and intellectually engaging.

Session by Mr. Nipun Singhvi

The students had the privilege of attending a session by **Mr. Nipun Singhvi,** Managing Partner, NSA Legal, on "The Evolving Jurisprudence on Personal Guarantor Insolvency under IBC: A Practitioner's Perspective."

Mr. Singhvi examined landmark judgments, including Lalit Kumar Jain and Dilip B. Jiwrajka, and discussed their implications for personal guarantor liability. He also explored the procedural interface between the IBC and the SARFAESI Act, effectively bridging theoretical understanding with practical application. His pragmatic analysis offered valuable insights into an area of growing significance within insolvency law and practice.

Special Lecture Series by Mr. Amir Bavani and Mr. Ravi Rajagopalan

The LL.M (IBL) cohort had the privilege of hosting **Mr. Amir Bavani** and **Mr. Ravi Rajagopalan** at the IICA Campus for a special lecture series. Mr. Bavani shared insights from the Bhushan Steel resolution, offering a practitioner's perspective on one of India's landmark insolvency cases. Mr. Rajagopalan complemented the discussion by examining regulatory and judicial frameworks for Financial Service Provider insolvency across jurisdictions. Together, their sessions provided students with a comparative understanding of insolvency law in India, the UK, and the US.

Session by Mr. Gajanand Kirodiwal

The LL.M (IBL) students were honored to host **Mr. Gajanand Kirodiwal**, Partner Designate, Luthra and Luthra Law Offices India, for a session at the IICA Campus.

Mr. Kirodiwal's extensive knowledge of the IBC and allied laws, combined with his real-world experience, offered students a well-rounded perspective on the implementation challenges and strategic aspects of insolvency practice. His lecture effectively bridged the gap between academic learning and professional execution.

Session by Mr. Prateek Batra

The LL.M (IBL) students had the pleasure of attending a session by **Mr. Prateek Batra**, Partner, TLH Advocates & Solicitors, on "Corporate Restructuring and Mergers & Acquisitions."

Mr. Batra elaborated on the legal and procedural aspects of restructuring and M&A under the Companies Act and IBC framework. His session covered statutory provisions, rules, and landmark cases, giving students a holistic view of the dynamic corporate restructuring landscape.

Session by Mr. Debajyoti Ray Chaudhuri

The students of LL.M (IBL) were privileged to interact with **Mr. Debajyoti Ray Chaudhuri**, Managing Director and CEO, National E-Governance Services Limited (NeSL), during his lecture on "The Critical Role of Information Utilities (IUs) in the IBC Framework."

Mr. Chaudhuri elucidated the statutory role of IUs in ensuring transparency and efficiency in the insolvency process. He discussed the relevant provisions, regulations, and case law, providing a detailed understanding of the data-driven ecosystem that supports insolvency resolution in India.

Session by Mr. Vikram Kumar

The LL.M (IBL) cohort expressed gratitude to **Mr. Vikram Kumar**, Partner, Incorp Restructuring Services LLP (IPE), for his session on the Pre-Packaged Insolvency Resolution Process (PPIRP).

Mr. Kumar provided a detailed explanation of the PPIRP framework, its policy rationale, and practical applicability, especially for MSMEs. His ability to connect regulatory provisions with on-ground implementation made the session both informative and relevant to future practitioners.

Centre for Insolvency and Bankruptcy

PGIP - Meet the Legend

Distinguished Lecture on "Navigating the Geoeconomic Turmoil"

The Indian Institute of Corporate Affairs (IICA), Manesar, had the privilege of hosting a Distinguished Lecture by **Shri Dammu Ravi**, Former Secretary, Ministry of External Affairs, Government of India, on the theme "Navigating the Geoeconomic Turmoil." The lecture offered an in-depth analysis of the evolving global economic landscape and India's strategic responses to emerging geopolitical and geoeconomic challenges.

The session commenced with a welcome address by **Shri Gyaneshwar Kumar Singh**, Director General & CEO, IICA, who emphasized the Institute's continued commitment to promoting meaningful dialogue on contemporary global and economic issues that shape public policy and governance.

In his address, Shri Ravi Dammu provided profound insights into the shifting contours of the global economy and India's positioning amid dynamic international developments. He discussed India's trade aspirations, including the goal of achieving $2 trillion in exports by 2030 and a long-term vision to enhance its global trade share from 1.8% to 10% by 2047.

Highlighting key strategic themes, Shri Dammu elaborated on:

- The growing role of foreign direct investment (FDI) and India's cumulative inflows between 2000-2024;
- The significance of India's Development Partnership and South-South Cooperation in strengthening regional collaboration;
- The challenges and opportunities surrounding critical minerals and rare earths, underscoring the importance of technology, sustainability, and international cooperation; and
- India's active involvement in major connectivity initiatives such as the International North-South Transport Corridor (INSTC) and the Trilateral Highway, shaping the future of regional trade and logistics.

The lecture concluded with an engaging interactive session attended by faculty members and students from the Post Graduate Integrated Programme (PGIP) and LL.M. (International Business Law) programmes. Participants engaged in an insightful dialogue with Shri Dammu, exploring India's geoeconomic strategy and foreign policy priorities in a rapidly changing world.

IICA Hosts Shri L.N. Gupta for Insightful Session on Innovative Approaches to Homebuyer Issues under IBC

The Indian Institute of Corporate Affairs (IICA) had the privilege of hosting **Shri L. N. Gupta**, a veteran civil servant and former Technical Member of the National Company Law Tribunal (NCLT), for an engaging session on the need for an innovative, sector-specific approach to addressing homebuyer issues under the Insolvency and Bankruptcy Code (IBC).

The session began with a warm welcome by **Shri Gyaneshwar Kumar Singh**, Director General & CEO, IICA, who introduced the distinguished speaker and acknowledged his vast contributions to the field of corporate law and governance. Drawing from his extensive judicial experience, Shri Gupta reflected on the Jaypee Infratech Ltd. (JIL) case, emphasizing how the judiciary has often innovated beyond the strict letter of the Code to safeguard stakeholders' interests. He cited examples such as reverse CIRP and project-wise resolutions—approaches not explicitly provided under the IBC but developed through judicial creativity to protect homebuyers and ensure completion of housing projects.

Recounting his decades-long career in institution-building and adjudication, Shri Gupta urged participants to think beyond conventional frameworks, stating that "to make a difference, one must move beyond bounded logic." He elaborated on the challenges encountered and the solutions devised in the JIL resolution—the largest of its kind, involving over 21,000 homebuyers—demonstrating how innovative judicial thinking can transform complex insolvency processes into instruments of social and economic justice.

The session offered valuable insights into the evolving jurisprudence under the IBC and underscored the importance of adaptive, context-driven approaches in resolving sectoral challenges, particularly in the real estate industry.

PGIP Events

PGIP Highlights

Industrial Visit - IBBI Annual Day on 1st October 2025

PGIP students had the privilege of attending the IBBI Annual Day celebrations at the Pradhanmantri Sangrahalaya, New Delhi. The event provided them with a first-hand understanding of key regulatory milestones and an opportunity to network with policymakers, industry leaders, and practitioners from across the insolvency ecosystem.

CoC Mock Simulation Module

On 6th October, **Mr. Sanjiv Pandey**, CEO of the Association of Insolvency Professional Entities, conducted a CoC Mock Simulation Module at IICA. The session replicated real-world insolvency proceedings, helping participants understand stakeholder dynamics, negotiation strategies, and the importance of collaboration in achieving effective resolution outcomes.

Corporate Insolvency - Management and Resolution

On 8th October, **Mr. Sanjeev Ahuja**, President, Missing Bridge, discussed the nuances of managing CIRP and liquidation processes. His insights emphasized leadership, coordination, and strategic clarity as key aspects in successfully steering insolvency resolution.

Arbitration-Insolvency Interplay

An enlightening session on 3rd October was conducted by **Ms. Eshna Kumar**, Founder of Eshna Law Chambers, who unpacked the intricate relationship between arbitration and insolvency laws. Complementing her insights, **Mr. Vikram Kumar**, Member, In.Corp, offered practical perspectives and shed light on regulatory approaches to enforcement issues and evolving jurisprudence.

Practical Training - Moot Court

From 9th to 11th October, under the guidance of **Sh. Narender Bhola**, Hon'ble Member (Retd.), NCLT, and **Mr. Ashish Makhija**, Managing Attorney, AMC Law Firm, participants engaged in Moot Court exercises simulating real-world insolvency proceedings. The sessions provided a practical platform to sharpen advocacy skills and deepen procedural understanding of IBC adjudication.

Business Planning and Growth Strategies

On 16th October, **Dr. Rajesh Batra**, Head, MSME Division, IICA, conducted an engaging session on business plan preparation and strategic growth frameworks. He shared valuable insights on business development and the nuances of managing a company as a going concern, helping students strengthen their managerial and entrepreneurial skills.

Session by Shri Rajiv Mani and Prof. Prem Kumar Malhotra

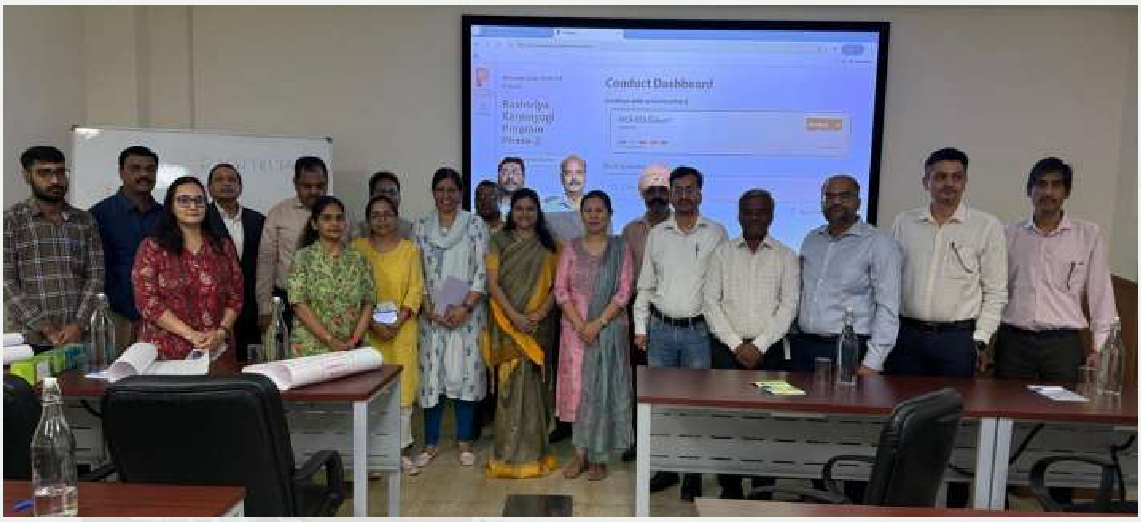
The students of the LL.M (IBL) and PGIP programmes at the Indian Institute of Corporate Affairs (IICA) had the privilege of attending an expert lecture enriched by the presence of **Shri Rajiv Mani**, Secretary, Legislative Department, Ministry of Law and Justice, and **Prof. Prem Kumar Malhotra**, Former Law Secretary, Government of India.

Prof. Malhotra spoke at length about the evolution and challenges of the arbitration regime in India, while Shri Mani highlighted the Government's ongoing initiatives to strengthen the country's arbitration ecosystem. The session offered students valuable policy-level insights into dispute resolution mechanisms and their alignment with global best practices.

Rashtriya Karmayogi

IICA Organized Rashtriya Karmayogi Large Scale Jan Seva Training Programme.

The Indian Institute of Corporate Affairs (IICA), Ministry of Corporate Affairs, Government of India, organized a **One-day Rashtriya Karmayogi Large Scale Jan Seva Training Programme** at its campus in IMT Manesar on 30th October 2025. The programme was part of the nationwide capacity-building initiative under the Mission Karmayogi framework, aimed at enhancing citizen-centric service delivery and strengthening the



public service culture. The session was conducted by **Mr. Mukesh Kumar,** Head, Centre for Excellence in CSR and Corporate Citizenship, IICA, and Mr. Altap Seikh, ICLS Officer, Registrar of Companies, Mumbai–both trained Master Trainers under the guidance of the Capacity Building Commission (CBC).

A total of 20 officials from various offices including IICA, CRC, CPC, and ICLS Academy participated in the programme. The participants included senior officers, faculty members, and administrative officials, and other officials.

The training focused on the vision and objectives of Mission Karmayogi, emphasizing the importance of performance-driven governance, accountability, and citizen-oriented service delivery. Through interactive discussions, case studies, and reflective exercises, participants explored ways to align institutional goals with the national capacity-building framework.

Cont.

Speaking on the occasion, Mr. Mukesh Kumar highlighted the transformative role of Mission Karmayogi in empowering public officials to deliver services effectively and empathetically. Mr. Altap Seikh emphasized behavioral transformation as a key driver of efficient governance and institutional excellence.

The programme concluded with an engaging discussion and a commitment from participants to apply the learnings in their respective roles to advance the spirit of Jan Seva (public service).

Faculty News

Dr. Garima Dadhich Represented IICA at OECD Inclusive Platform on Due Diligence Policy Cooperation

Dr. Garima Dadhich, Associate Professor and Head, School of Business Environment (SBE), Indian Institute of Corporate Affairs (IICA), once again represented IICA at the OECD Inclusive Platform on Due Diligence Policy Cooperation held on October 27-28, 2025.

The high-level policy forum convened global policymakers, sustainability experts, and business leaders to deliberate on emerging trends in due diligence regulation and the evolving role of sustainability initiatives in global supply chains.

In her intervention during the closed-door policy dialogue, Dr. Dadhich spotlighted India's ongoing reforms in responsible business conduct and due diligence, particularly through the Business Responsibility and Sustainability Reporting (BRSR) framework and sectoral guidance initiatives led by IICA. She noted that India's regulatory evolution reflects a "trust-based yet accountable" governance model—where voluntary sustainability measures, assurance mechanisms, and certification frameworks complement but do not substitute statutory due diligence.

Dr. Dadhich also underscored the importance of policy interoperability and capacity-building among developing economies to bridge global regulatory asymmetries. She reaffirmed IICA's role as the national knowledge and capacity hub driving the integration of sustainability into corporate governance, disclosure, and policy ecosystems.

Her participation at the OECD platform further amplified India's voice in global policy discourse, reinforcing IICA's commitment to advancing responsible business practices, promoting policy coherence, and aligning national frameworks with international standards on sustainable and ethical value chains.

IICA observed National Unity Day and took the pledge of Unity and Integrity.

DIWALI CELEBRATIONS AT IICA

Presence in Social Media

IICA in News

Ministry of Corporate Affairs

Azadi Ka Amrit Mahotsav

IICA concludes first batch of Certified Arbitration Program (ICAP) to build next-generation global arbitration professionals

Standardization of Arbitration landscape through institutional arbitration is the need of hour: Director-General & CEO, IICA

Posted On: 14 OCT 2025 12:02PM by PIB Delhi

Azadi Ka Amrit Mahotsav

IICA Concludes National Conference & Exhibition on 'Leveraging CSR Excellence for Tribal Development'

The Conference Marks the 2nd IICA CSR Day with Call for Inclusive, Collaborative and Sustainable Growth through Community-Centric CSR Initiatives

Secretary, DPE, Shri K. Moses Chalai highlights DPE guidelines on CSR spending, calls for clear objectives, measurable targets, and defines milestones to ensure tangible social and environmental impact

Secretary, MCA, Smt. Deepti Gaur Mukerjee commends IICA for curating a collaborative platform bringing together policymakers, industry leaders, and community practitioners to advance tribal development

"CSR should go beyond financial contributions to focus on delivering technological and managerial expertise, ensuring that activities take precedence over fund-based routing"- DG & CEO, IICA, Shri Gyaneshwar Kumar Singh

Ministry of Corporate Affairs

Azadi Ka Amrit Mahotsav

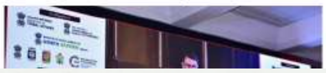
IICA organises National Conference & Exhibition on Leveraging CSR Excellence for Tribal Development in New Delhi

The Initiative marks 2nd Annual CSR Day; aims to promote CSR excellence through innovation, inclusion and sustainable partnerships for holistic tribal development across India

IICA, Shri Gyaneshwar Kumar Singh notes a notable rise in CSR spending by Indian ...ies, surpassing the 2% threshold, reflecting a deeper commitment to social welfare

...should reach every part of society, fostering inclusivity and equitable development: Shri Chanchal Kumar, Secretary, MDoNER

Posted On: 07 OCT 2025 4:25PM by PIB Delhi



List of Other News Platforms

Name Of Newspaper		Language	Print/ Digital
1	PSU Mantra	English	Digital
2	Orissa Diary	English	Digital
3	ET Government	English	Digital
4	SocialNews.XYZ	English	Digital
5	News mantra	English	Digital
6	Suryaa	English	Digital
7	Web India123	English	Digital
8	The News Mill	English	Digital
9	Viewstoday	English	Digital
10	India Education Diary	English	Digital
11	The Assam Tribune	English	Digital
12	Sakshipost	English	Digital
13	The Impressive Times	English	Digital
14	ANI	English	Digital
15	Tripura Star News	English	Digital
16	Syllad	English	Digital
17	Ten News	English	Digital
18	Sangritoday	English	Digital
19	New Kerala	English	Digital
20	Startup News	English	Digital
21	Devdiscourse	English	Digital
22	Hubnetwork	English	Digital
23	Kashlem	English	Digital
24	Page 3	English	Digital
25	Hindusthan Samachar		Digital
26	Navodoy Times	Hindi	Print
27	News Nation	Hindi	Digital
28	Bilkulsateek	Hindi	Digital
29	lokmattimes	Hindi	Digital
30	Business-standard	Hindi	
31	Hindu Rastra	Hindi	Print
32	Hindusthan	Hindi	Digital
33	Gurgaom Today	Hindi	Print
34	Pragyanxetu	Assamese	

FORTHCOMING PROGRAMMES

Registration Open

School of Business Environment

1. IICA Certified ESG Professional Impact Leader Programme - Batch 5
   For more details visit https://iica.nic.in/esgcsr/ or contact 9152380682.

School of Corporate Governance & Public Policy

1. Director's Certification in Corporate Governance - Batch 18
   Class Starts: November 2025

Centre for MSME

1. Four Day Capacity Building Program: "Procurement (Policy and Procedure based on GFR, GeM & E-Procurement), Strategic Sourcing, Cost Optimization & Contract Management for Effective Project Delivery: Navigating Solutions to Emerging Challenges"
   25-28 November, 2025 at Udaipur
2. Three-Day Capacity Building Program: 'Navigating Procurement via Government e-Marketplace (GeM), Strategic Contracts in Procurement - Negotiation, Enforcement & Dispute Resolution'
   22-24 December, 2025, Goa

More details visit: https://iica.nic.in

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