



Indian Institute of
Corporate Affairs
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विकसित भारत
अभियान
1947 TO 2047

Corporate Odyssey

कॉर्पोरेट ओडिसी

A monthly Newsletter of IICA

आईआईसीए की मासिक पत्रिका



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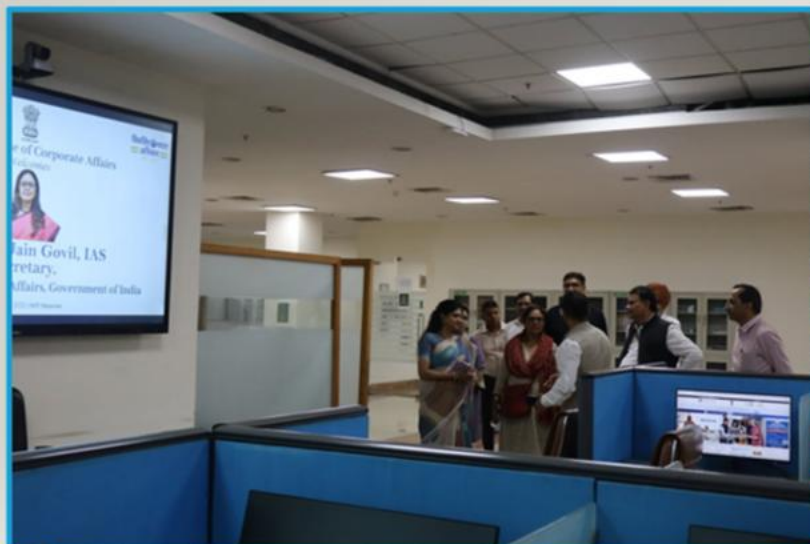
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Corporate Odyssey

Secretary MCA Visit to IICA

The Secretary, Ministry of Corporate Affairs, **Dr Pallavi Jain Govil** along with the Additional Secretary **Sh Ansuman Pattnaik** visited the Indian Institute of Corporate Affairs (IICA) and interacted with the senior officers, Heads of various Schools and Centres, faculty members and other key functionaries of the Institute.



Presentations were made by the various Schools and Centres of IICA, highlighting their respective mandates, key activities, major achievements, ongoing programmes and initiatives, collaborations, capacity-building activities, research and knowledge contributions, as well as the challenges and opportunities ahead. The presentations provided an overview of the work being undertaken by different verticals of IICA and their contribution towards strengthening the Institute as a leading institution in the areas of corporate affairs, governance, ESG, CSR, insolvency, corporate law, finance, leadership, research, training and capacity building.

The Schools and Centres also presented their future plans and the way forward, with emphasis on expanding academic and executive programmes, strengthening research and industry linkages, developing new knowledge products, enhancing national and international collaborations, leveraging technology and emerging areas such as Artificial Intelligence, and further enhancing the outreach, visibility and impact of IICA.

The Secretary appreciated the initiatives and efforts being undertaken by the Institute and

emphasised the need for greater synergy, coordination and convergence among the various Schools and Centres. The importance of developing outcome-oriented programmes, strengthening institutional and industry collaborations, enhancing the quality and reach of training and capacity-building initiatives, and aligning the activities of IICA with the emerging requirements of the corporate sector and national priorities was also highlighted. The Secretary further emphasised that IICA should continue to identify new and emerging areas of relevance, strengthen its role as a premier knowledge and capacity-building institution, and work towards creating greater impact through its academic and executive programmes, research, publications, consultancy, training and stakeholder engagement.

During the visit, the Secretary also visited and reviewed the infrastructure and facilities available at IICA, including the various academic, training, Knowledge Resource Centres, IT Lab and other institutional facilities. The visit provided an opportunity to apprise the Secretary of the existing infrastructure and the facilities being utilised for academic programmes, training, research, capacity building and other institutional activities. The Secretary also appreciated the existing infrastructure and facilities of the Institute and stressed the importance of their effective utilisation, continuous improvement and further strengthening in line with the expanding mandate and future requirements of IICA.

The visit provided an opportunity to review the ongoing activities, infrastructure and institutional capabilities of IICA, deliberate upon its future priorities and identify strategic areas for further strengthening the Institute. The guidance and observations of the Secretary will serve as an important basis for shaping the future roadmap, institutional priorities and strategic direction of IICA.

SCHOOL OF BUSINESS ENVIRONMENT

Developed India's First Sector-Wide CSR Framework for Ministry of Coal

The **School of Business Environment**, Indian Institute of Corporate Affairs (IICA), Ministry of Corporate Affairs, Government of India, has developed the **Comprehensive CSR Framework for Indian Coal Companies for the Ministry of Coal**—the **first sector-specific CSR framework since the introduction of statutory CSR under the Companies Act, 2013**. The framework provides a structured and outcome-oriented approach to CSR in the coal sector, with a focus on addressing the needs of communities in and around mining areas and strengthening the impact, transparency and accountability of CSR interventions. Developed with IICA's expertise in **CSR, ESG, responsible business and stakeholder engagement**, the framework seeks to guide coal companies towards more strategic CSR planning, effective implementation, measurable outcomes and greater convergence with local development priorities. The framework emerged through stakeholder consultations involving **Coal India Limited, NLC India Limited, Singareni Collieries Company Limited and private-sector coal companies**, incorporating sectoral experiences and stakeholder inputs. It was formally launched by **Shri G. Kishan Reddy, Union Minister of Coal & Mines**, in New Delhi in September 2026. The initiative marks an important milestone in IICA's contribution to strengthening sector-specific, impact-oriented CSR practices and demonstrates the Institute's role as a knowledge and policy-support institution in advancing responsible and sustainable business practices.

Stakeholder Consultations on NGRBC Guidelines for the Food & Beverage Sector

The **School of Business Environment (SBE)**, IICA, in partnership with the **International Labour Organization (ILO)**, organised **two stakeholder consultations** on **22 September 2026** at the **ILO office, India Habitat Centre, New Delhi**, as part of its ongoing work to adapt the National Guidelines on Responsible Business Conduct (NGRBC) into sector-specific guidelines for the Food & Beverage (F&B) sector. The **morning session** brought together employers, industry associations and corporates, while the **afternoon session** engaged workers and their union representatives. This ensured that the guidelines are shaped by both operational and reporting experience and the lived realities of working conditions across the sector. Both sessions opened with welcome and context-setting remarks by **Dr. Garima Dadhich**, Head, SBE, IICA, followed by a special address by **Ms. Bharti Birla**, **ILO**, and an overview of the draft F&B sector guidelines by the IICA team. Moderated discussions covered all nine NGRBC Principles across governance, environmental and social dimensions, including business ethics, sustainable sourcing and packaging, labour standards, human rights due diligence, community impact, and consumer safety and labelling. The industry session also featured a dedicated discussion on workforce nutrition under the 'S' pillar of the NGRBC, drawing on IICA's parallel work on integrating nutrition metrics into ESG and BRSR reporting. The perspectives gathered will directly inform the sector-specific NGRBC guidelines and toolkit being developed under the guidance of the Advisory Committee.



Fifth and Sixth Stakeholder Consultations on Integrating Workforce Nutrition into Corporate Sustainability Reporting

The **School of Business Environment (SBE)**, Indian Institute of Corporate Affairs (IICA), Ministry of Corporate Affairs, Government of India, in partnership with the **Global Alliance for Improved Nutrition (GAIN)**, convened a **Stakeholder Consultation on Integrating Workforce Nutrition into Corporate Sustainability Reporting** on **28 September 2026** at the **Institute of Chartered Accountants of India (ICAI)**, **Bandra Kurla Complex, Mumbai**. The consultation was held under the theme **"Reporting Challenges, Opportunities and the Way Forward."** Mumbai was selected as the venue in view of the concentration of listed entities and assurance practices in the western region, and in recognition of the central role of ICAI's professional community in the preparation, review and assurance of corporate disclosures.

The Mumbai consultation was the fifth in the series and builds upon the pan-India stakeholder consultations initiated in 2025. Those consultations informed the first phase of the IICA-GAIN initiative, which culminated in the White Paper titled **"Integrating Workforce Nutrition into ESG Frameworks in India,"** released at the **Fourth National Conference on Responsible Business Conduct** in **July 2026**. The White Paper found that workforce nutrition practices within Indian enterprises, including workplace food provision, nutrition-focused health checks, fortification, awareness initiatives and lactation support, substantially exceed their public disclosure. The present consultation forms part of the second phase of the initiative, which is directed towards the validation and refinement of the proposed metrics in consultation with reporting entities and assurance practitioners.



Dr. Garima Dadhich, Head, School of Business Environment, IICA, joined the proceedings virtually and delivered the opening remarks and context-setting address. She observed that reporting is properly the third stage of a progression, to be preceded by the acknowledgement

of workforce nutrition by the Board and senior management as a business responsibility, and by the design and delivery of interventions for which the enterprise is answerable. She noted that in India such interventions are already widely in place, and that the task before stakeholders is therefore not to induce activity through a mandate, but to render existing practice visible, consistent and capable of verification.

Ms. Vaidehi Kalzunkar, Deputy Director (Technical), Food Safety and Standards Authority of India (FSSAI), Western Regional Office, Mumbai, delivered a special address in which she emphasised the interventions undertaken by FSSAI in this area, including the Eat Right Campus certification, and their relevance to workplace food environments and the well-being of the workforce. It may be noted that the proposed framework recognises



Eat Right Campus certification as supporting verification for workforce nutrition disclosures.

The deliberations were facilitated by **Ms. Shivangi Vashishta**, Chief Programme Executive, SBE, IICA, and were organised across three working sessions. The first session examined the scope and definition of workforce nutrition interventions and the coverage of contractual, seasonal and value chain workers. The second session considered measurement, existing records, data ownership, and reconciliation across the human resources, facilities, occupational health and Corporate Social Responsibility functions. The third session addressed assurance, verification and data protection, including the evidentiary requirements under BRSR Core and the treatment of personal health information in accordance with the Digital Personal Data Protection Act, 2023.

Ms. Bodhika Darokar, Research Associate, SBE, IICA, presented the proposed metric set, comprising a concise, sector-agnostic set of indicators under Principle 3 of the Business Responsibility and Sustainability Report (BRSR), structured on the four pillars of workforce nutrition.

In continuation of this process, IICA and GAIN convened the **sixth Stakeholder Consultation** in virtual mode on **30 September 2026**, enabling the participation of 40 plus reporting entities, assurance practitioners and other stakeholders from across the country. The online consultation deliberated on practical pathways for strengthening the integration of workforce nutrition within corporate sustainability reporting. It covered the proposed metrics and indicators, worker coverage and measurement approaches, data, evidence and reporting challenges, assurance considerations, and implementation pathways and practical opportunities.

The fifth and sixth consultations are expected to yield a validated and prioritised metric set, an evidence and assurance map prepared with the participation of practitioners, and an indication of enterprises willing to join a validation cohort. The proceedings, together with the related consultations undertaken in the second phase, will inform the final recommendations that SBE proposes to place before the relevant regulatory and standard-setting authorities.

Regional Advocacy Workshop on Responsible Business Conduct in Surat

School of Business Environment (SBE) organised a **Regional Advocacy Workshop on Responsible Business Conduct (RBC)** in **Surat, Gujarat**, on **3 September 2026**, as part of its regional outreach and capacity-building initiatives. The workshop brought together professionals and stakeholders from Surat's vibrant industrial ecosystem to deepen their understanding of Responsible Business Conduct, ESG, BRSR and BRSR-Core, ESG data readiness, responsible value chains and global market readiness, with a focus on moving from disclosure to meaningful business action. **Dr. Garima Dadhich**, Faculty, IICA, addressed the local industry stakeholders and encouraged businesses to view ESG and Responsible Business Conduct not merely as compliance requirements, but as opportunities to strengthen competitiveness, resilience, market access and long-term sustainable growth. She emphasised the importance of translating ESG commitments into practical business action and encouraged local enterprises to proactively prepare for evolving sustainability expectations across domestic and global value chains. The programme further covered setting ESG targets and implementation roadmaps, followed by practical sectoral discussions on ESG priorities for Surat's industrial ecosystem, with participation from sectors including textiles and apparel, diamonds and gems, petrochemicals and chemicals, natural gas and energy, and banking and financial services. The workshop provided a platform for meaningful dialogue between experts and regional stakeholders and encouraged collective action towards building a responsible, resilient and globally competitive industrial ecosystem in Surat.

SCHOOL OF CORPORATE GOVERNANCE AND PUBLIC POLICY

Directors Certification Master Class in Kovalam, Kerala

School of Corporate Governance & Public Policy successfully conducted the **Directors Certification Master Class** from **23-25 September 2026** at **Kovalam, Kerala**, bringing together **39 directors and senior professionals** from leading organisations across sectors.



Indian Institute of
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Directors' Certification Master Class
23-25 September 2026 Kovalam, Kerala



Participants are from organisations including Bharat Electronics Limited, MIDHANI, The Nuclear Power Corporation of India Limited, PNB, HLL Lifecare, Deloitte, Microfinish Pumps, Repco Home Finance, Central Depository Services (India) Limited, Falcon Infrastructures Ltd., Price Waterhouse LLP, Truhome Finance Limited, STCI Finance Limited, and others.

The Master Class is designed as an intensive learning programme focusing on the current challenges and responsibilities of boards and directors.

Day 1 | Building the Foundations of Effective Board Governance

The programme started with a thematic address followed by sessions on:

- Corporate Governance – Concepts, Developments & Trends
- Effectiveness of Boards & Directors
- Regulatory Framework of Board Governance
- Evolving as an Independent Director and Steward of Good Governance



The sessions are being led by eminent practitioners and experts, including **Dr. Anup Pujari**, Former Secretary, Government of India; **Ajay Nanavati**, Former Chairman, Syndicate Bank & MD, 3M India; **Narayan Shankar**, Former VP & Company Secretary, Mahindra & Mahindra Ltd. & **Dr. Niraj Gupta**, Head, School of Corporate Governance & Public Policy, IICA.

Day 2 | Emerging Board Priorities

The second day focuses on key areas shaping today's boardrooms:

- Corporate Culture: The Role of the Board
- Roles, Responsibilities & Code of Conduct for Directors
- AI, Cyber & Data Risk and Board Governance
- Sustainability & ESG – The Compelling Agenda of the Board
- Navigating a Crisis Successfully as a Board

The sessions bring together perspectives from distinguished experts including **Krishna Sastry Pandyala**, Partner, EY & Former ED, PwC India; **Anirban Ghosh**, Head – Centre for Sustainability, Mahindra University; and **Gaganpreet Puri**, Partner, Grant Thornton Bharat LLP, along with other eminent faculty.

Day 3 | Risk Oversight, Board Simulation & Certification

The final day focuses on board oversight, risk management and practical decision-making:

- Beyond the Risk Register: The Risk Management Committee's Real Agenda
- Financial, Compliance, Transparency & Disclosure Risk Oversight
- Board Simulation Exercise



The sessions are led by **Mr. Nagesh Dinkar Pinge**, Professional Independent Director; **Mr. P. R. Ramesh**, Former Chairman, Deloitte India & ID - NSE; **Prof. Anil Kumar**, Independent Director, LIC of India; and **Dr. Niraj Gupta**, Head, School of Corporate Governance & Public Policy, IICA.

From regulatory understanding to emerging risks, ESG, technology, crisis preparedness and practical boardroom decision-making, the Master Class focuses on strengthening board preparedness and helping directors navigate the increasingly complex governance landscape.

The programme reflects IICA's continued commitment to capacity building, board effectiveness and strengthening corporate governance practices in India.

SCHOOL OF FINANCE AND MANAGEMENT

Second Campus Immersion for AMP-CA Batch 1



The **School of Finance and Management (SoFM)** successfully conducted the **Second Campus Immersion of the Advanced Management Programme in Corporate Affairs (AMP-CA) Batch-I** at the **IICA Campus** from **7 to 11 September 2026**. The immersion provided participants with an opportunity to engage with distinguished experts, faculty and peers through focused academic and professional interactions.

The programme commenced with an inaugural address by **Shri Gyaneshwar Kumar Singh, DG & CEO, IICA**, who emphasised the importance of continuous learning, ethical leadership, effective governance and institutional collaboration in strengthening India's corporate ecosystem. The **Chief Guest, Shri Nitin Gupta, Chairperson, National Financial Reporting Authority (NFRA)**, highlighted the significance of audit quality, robust corporate governance and sound financial reporting in promoting transparency, accountability and stakeholder confidence. He also visited the Indian Institute of Corporate Affairs (IICA) and interacted with the senior officers, Heads of various Schools and Centres, faculty members and other key functionaries of the Institute.

Welcoming the cohort, **Dr. Naveen Sirohi**, Programme Director (IICA), AMP-CA, emphasised the programme's focus on developing leadership capabilities and strengthening professional understanding of the evolving corporate affairs landscape.

The Campus Immersion further enriched the participants' learning journey through knowledge exchange, expert interactions and experiential engagement, enabling them to connect academic learning with contemporary corporate and regulatory practices. The successful completion of the immersion marks another milestone in AMP-CA Batch-I and reflects IICA's continued commitment to advancing professional learning and leadership development in corporate affairs.

CENTRE OF REGULATORY GOVERNANCE

Webinar on “Multi-Sector Infrastructure Regulation”

The **Centre of Regulatory Governance (CRG)** at the Indian Institute of Corporate Affairs (IICA), in collaboration with the **South Asia Forum for Infrastructure Regulation (SAFIR)**, successfully conducted a webinar on **“Multi-Sector Infrastructure Regulation: Convergence, Challenges and Emerging Frameworks”** with **Dr Ashwini K. Swain, Director, India Programme, Regulatory Assistance Project (RAP)** on **Tuesday, 29th September 2026**.

Approximately **100+ registered participants** attended the webinar, including senior officials from regulatory commissions in India and SAFIR member institutions such as the Public Utilities Commission of Sri Lanka and the Electricity Regulatory Authority of Bhutan, along with industry experts, academicians, and scholars. The session was convened and moderated by **Dr. Naveen Sirohi, Head, CRG, IICA**.

Multi-Sector Infrastructure Regulation

Convergence, Challenges and Emerging Frameworks



Dr Swain started his presentation by tracing the origins of the multi-sector regulation debate. He noted that the idea is as old as independent regulation itself and set out the case made for integrated regulators: resource efficiency, consistent rules across sectors, reduced red tape, and lower risk of regulatory capture. Drawing on international examples and Sri Lanka's Public Utilities Commission, he explained why South Asia largely retained sector-specific regulators. The main reasons were multi-tiered governance of infrastructure, siloed sectoral development, institutional inertia, and concerns around data interoperability and cybersecurity.

The presentation then examined how digitalisation and electrification are now tightly coupling electricity, transport, telecom, water and the built environment, which makes purely sectoral regulation no longer viable. **Dr Swain** made the case for multi-sector regulatory coordination and harmonisation rather than an immediate move to single-agency regulators. He also highlighted the complementarity of electricity resources across South Asia and the need for common regulatory standards for regional integration. He set out six priorities for the region's regulators:

- Building regulatory capacity
- Leveraging digital tools
- Fostering regulatory innovation
- Advancing regulatory and market reforms
- Integrated network planning
- Strengthening platforms for cross-sectoral coordination, with SAFIR playing a key role

After the presentation, the Q&A session drew substantive questions from participants across regulatory bodies, industry, and academia. Key topics covered were:

- The risks of regulatory convergence
- Lessons from the power sector for water and digital infrastructure
- Regulatory Impact Assessment (RIA) for cross-sectoral coordination
- Regulatory innovation and cost-reflective tariffs in the electricity sector
- The costs and benefits of regulation
- Equity in the energy transition
- The need for domain expertise in integrated regulators
- Consumer protection and the enforcement of existing frameworks

The webinar was widely appreciated for delivering grounded, policy-relevant perspectives on governing increasingly interconnected infrastructure sectors across South Asia. Through such initiatives, the Centre of Regulatory Governance at IICA continues to play a pivotal role in building regulatory capacity, fostering knowledge exchange, and strengthening institutional dialogue across the South Asian regulatory landscape.

Visit of the Experts from Jawahar Lal Nehru University

The Indian Institute of Corporate Affairs (IICA), Ministry of Corporate Affairs, Government of India, had the privilege of hosting the **Committee Members from Jawaharlal Nehru University (JNU)** for an academic and institutional visit.

The visit provided an opportunity to showcase IICA's **academic infrastructure, learning resources, institutional facilities, academic programmes, and**



support systems, reflecting the Institute's commitment to quality education, professional development, and academic excellence. A presentation was made highlighting the Institute's academic infrastructure, facilities, learning resources, academic programmes, institutional framework, and other essential academic provisions. The Committee members interacted with the Institute's Management to discuss IICA's academic programmes, institutional framework, ongoing initiatives, future plans, and other matters of academic relevance.



The Committee members visited the **Knowledge Resource Centre (Library)** and other academic facilities/centres, providing them with an overview of the Institute's learning resources, infrastructure, Classrooms, digital facilities, and academic support systems



The required details pertaining to faculty and staff members were presented and submitted in accordance with the prescribed requirements, norms, and standards of **AICTE/UGC**, as applicable.

The visit was a valuable opportunity for **academic interaction, institutional exchange, and strengthening the interface between IICA and JNU**, with a shared focus on academic quality, standards, and continuous institutional development.

Academic | PGIP Highlights

1) Global Models vs IBC (Date: 1st to 2nd September 2026) by Sourav Sardar, Deputy Director at Employees' State Insurance Corporation

The sessions on global models vs the Indian IBC provided participants with an opportunity to examine international insolvency frameworks and draw key learnings in comparison with India's Insolvency and Bankruptcy Code, 2016.



2) CIRP Overview (Date: 3rd September 2026) by A.K. Mishra, NCLAT

The session provided an overview of the Corporate Insolvency Resolution Process from the perspective of the Adjudicating Authority, enabling participants to understand key aspects of CIRP proceedings.



3) Large Insolvency Cases (Date: 4th September 2026) by Anuj V Jain, Partner at KPMG

The session focused on dealing with large insolvency cases, particularly with reference to Jaypee Infratech (JP), providing participants with practical insights into complex insolvency matters.

4) IBC Processes (Date: 5th to 6th September 2026) by Vijay Kumar Singh, Dean, SRM Law University

The sessions focused on understanding the steps involved in the IBC process, providing participants with a structured overview of the stages and procedural framework under the Code.



5) PUFÉ (Date: 7th September 2026) by L.N. Gupta, Former Technical Member, NCLT

The session covered PUFÉ transactions, the evolving law and jurisprudence, and related modules, enabling participants to understand developments in avoidance and fraudulent transaction-related matters.



6) Distressed Asset (Date: 8th to 9th September 2026) by Shailendra Ajmera, Partner at EY

The sessions examined the distressed asset market in India and its interface with the IBC, providing participants with insights into stressed assets and related insolvency and restructuring processes.



7) Revision Class (Date: 10th September 2026) by Pyla Narayana Rao

The revision session provided participants with an opportunity to consolidate key concepts covered during the academic sessions.

8) Custody, Control, Non-Cooperation and Avoidance Transactions (Date: 11th to 12th September 2026) by Ravindra Beleyur

The sessions addressed custody and control, non-cooperation and avoidance transactions, with emphasis on their relevance within insolvency proceedings.



9) Sectoral Approaches under IBC (Date: 14th to 15th September 2026) by Jayesh Sanghrajka, Cofounder of InCorp Advisory, and Vikram Kumar

The sessions focused on sectoral approaches under the IBC, including the realty sector, relevant case laws and the IBBI committee report on real sector guidelines.

10) NBFC Insolvency (Date: 16th September 2026) by Sundar Ram Korivi

The session addressed NBFC insolvency, with a focus on key issues and relevant case laws.



11) Revision – IBC (Date: 17th September 2026) by Madhusudan Sharma

The revision session provided participants with an opportunity to revisit and consolidate key concepts relating to the Insolvency and Bankruptcy Code.

12) PMLA-IBC Interface and Drafting & Judicial Proceedings under IBC (Date: 18th September 2026) by Balesh Kumar and Maninder Kumar Tiwari

The sessions covered the PMLA-IBC interface, including emerging areas of interaction between the two frameworks, along with drafting, filing and judicial proceedings under the IBC.



13) IBC as Evolving Law (Date: 19th September 2026) by M.S. Sahoo

The session examined the IBC as an evolving law through amendments, with special reference to the 7th Amendments, including key developments and areas of discussion.

14) Expert Lecture (Date: 21st September 2026) by Anil Goel

The expert lecture focused on difficulty-removal classes for students, providing an interactive academic platform to address issues arising during the programme.



15) IBC & Other Laws Related to Insolvency (Date: 22nd & 23rd September 2026) by Maninder Kumar Tiwari

The session covered PUF transactions, forensic investigation, the IBC and other laws, and insolvency of individuals, partnerships and personal guarantors, along with the Companies Act, 2013.



16) IBC – Related Topics (Date: 25th September 2026) by Eshna Kumar

The session addressed related topics under the Insolvency and Bankruptcy Code, supporting participants' continued understanding of the subject.

17) Meet The Legend – Interim Management of Companies under Restructuring (Date: 26th September 2026) by Devendra Mehta

Meet The Legend session focused on interim management of companies under restructuring, providing participants with practical perspectives on managing companies during restructuring.



18) Written Examinations – IBC (Date: 28th to 30th September 2026) by Dr. Pyla Narayana Rao & Mr. Madhusudan Sharma

The month concluded with written examinations on the Insolvency and Bankruptcy Code, providing an opportunity for participants to assess and consolidate their learning from the academic sessions.

Academic | LLM Highlights

1) Faculty Session on MSME Insolvency and PPIRP

The NALSAR–IICA LL.M. in Insolvency and Bankruptcy Laws (Batch III) had the opportunity to learn from **Mr. Madhusudan Sharma**, Faculty, on MSME Insolvency and the Pre-Packaged Insolvency Resolution Process (PPIRP) on **7 September 2026**.

The sessions provided students with a comprehensive understanding of the insolvency framework applicable to Micro, Small and Medium Enterprises (MSMEs), with particular emphasis on the Pre-Packaged Insolvency Resolution Process introduced under the Insolvency and Bankruptcy Code, 2016. The discussions helped students appreciate the distinctive challenges involved in MSME insolvency and the practical considerations underlying the PPIRP framework.

The blend of conceptual clarity and practical insights made the sessions an enriching academic experience for the students. The NALSAR-IICA LL.M. IBL Batch III expresses its sincere gratitude to **Mr. Madhusudan Sharma** for his valuable guidance and for making the subject engaging and relevant to contemporary insolvency practice.



2) Faculty Session – Bank Insolvency

The LL.M. in Insolvency and Bankruptcy Laws (Batch III) had the opportunity to learn from **Prof. Sunder Ram Korivi**, Faculty, on Bank Insolvency and Financial Recovery Frameworks on **13 September 2026**.

The session provided students with a comprehensive understanding of the complexities surrounding bank insolvency and the legal and financial mechanisms involved in recovery and resolution. The discussions offered valuable insights into the distinctive nature of financial institutions and the challenges involved in balancing financial stability, creditor interests and effective resolution. Through a combination of conceptual understanding and practical perspectives, Prof. Korivi helped students appreciate the broader financial and regulatory dimensions of bank insolvency and recovery frameworks.

The NALSAR-IICA LL.M. IBL Batch III expresses its sincere gratitude to **Prof. Sunder Ram Korivi** for his valuable guidance, academic insights and mentorship throughout the course.



3) Guest Lecture – Prudential Norms, Provisioning, and Risk Management in Asset Reconstruction

The LL.M. in Insolvency and Bankruptcy Laws (Batch III, 2025–27) had the privilege of hosting **Shri Pradeep Goel**, Founder, Prudent ARC Limited, for an insightful session on **Prudential Norms, Provisioning, and Risk Management in Asset Reconstruction** on **20 September 2026**.

Shri Pradeep Goel provided students with valuable insights into the functioning of Asset Reconstruction Companies (ARCs) and their role in addressing distressed assets. Describing ARCs as “financial doctors”, he highlighted their role in diagnosing distressed assets, facilitating their resolution and working towards rebuilding corporate viability.



The session also explored the various risks associated with asset reconstruction and the measures required for their effective mitigation. Particular emphasis was placed on due diligence, succession planning and robust compliance mechanisms as essential components of effective risk management.

The session offered students a valuable practical perspective on the financial, regulatory and risk-management dimensions of asset reconstruction. The NALSAR–IICA LL.M. IBL Batch III expresses its sincere gratitude to **Shri Pradeep Goel** for sharing his expertise and practical insights with the students.

4) Masterclass – IBC as an Evolving Law: Hits and Misses of Amendments

The LL.M. in Insolvency and Bankruptcy Laws (Batch III) had the privilege of attending a masterclass by **Dr. M. S. Sahoo**, Founder Chairperson, Insolvency and Bankruptcy Board of India (IBBI), on **“IBC as an Evolving Law: Hits and Misses of Amendments”** on **21 September 2026**.

Dr. Sahoo provided students with an insightful perspective on the economic philosophy, legislative evolution and continuing development of the Insolvency and Bankruptcy Code, 2016. He explained how insolvency law seeks to promote economic efficiency by facilitating the reallocation of distressed resources towards their highest and best use.

The session examined significant milestones in the evolution of the IBC, including the policy considerations underlying amendments such as Section 29A and changes introduced during the COVID-19 period. Dr. Sahoo also discussed several structural challenges and emerging areas of insolvency law, including the distinction between Financial Creditors and Operational Creditors, treatment of State tax claims, Group Insolvency and Cross-Border Insolvency.

The masterclass offered students a deeper understanding of insolvency law as a dynamic and evolving framework shaped by economic realities, judicial developments and legislative experience. The NALSAR–IICA LL.M. IBL Batch III expresses its sincere gratitude to Dr. M. S. Sahoo for sharing his valuable expertise and perspectives with the students.



5) Anatomy of a Resolution Plan: When Law Meets Imagination

The NALSAR–IICA LL.M. in Insolvency and Bankruptcy Laws (Batch III) had the opportunity to attend an engaging and practice-oriented session on “**Anatomy of a Resolution Plan**” at the Indian Institute of Corporate Affairs (IICA), Manesar, on **28 September 2026**.

The session focused on moving beyond a purely textual understanding of the Insolvency and Bankruptcy Code, 2016, and exploring how a resolution plan is developed in practice. The discussion covered the key stages involved in formulating a resolution plan, including understanding the distressed business, identifying the causes of financial stress, developing a viable revival strategy, structuring the financial proposal, addressing stakeholder interests and ensuring both legal compliance and commercial credibility.

As part of the session, students were given a case study and asked to step into the role of resolution applicants and develop their own solutions for a distressed corporate debtor. Four teams presented four distinct resolution plans, each reflecting a different approach to the challenges presented in the case. The plans were subsequently discussed and evaluated through a structured resolution-plan evaluation matrix, encouraging students to critically examine both legal and commercial aspects of their proposals.

The exercise demonstrated the importance of combining law, finance, business strategy and commercial creativity in the resolution process. It reinforced the understanding that a resolution plan should not merely satisfy the statutory requirements under Section 30(2) of the IBC, but should also provide a credible and sustainable roadmap for the revival of a viable business.

The session also included a podcast moderated by **Ms. Sharmada Santhosh**, featuring an engaging discussion on the speaker's decade-long association with the IBC and his experiences in the insolvency and restructuring ecosystem.

The session was an enriching learning experience for the students, providing them with an opportunity to apply their legal knowledge to a practical restructuring scenario while developing a broader understanding of the commercial dimensions of insolvency resolution.



6) Expert Lecture on Pre-Insolvency Diagnosis and Intervention

The Research & Publication Committee of the NALSAR–IICA LL.M. in Insolvency and Bankruptcy Laws (Batch III) organised an expert lecture on “**Before the Fall: A Practitioner’s Guide to Pre-Insolvency Diagnosis and Intervention**”, delivered by **Shri Abizer Diwanji**, Founder, NeoStrat Advisors.

The session focused on the importance of identifying and addressing financial distress at an early stage, before a corporate debtor enters a formal insolvency process. Shri Diwanji provided valuable practitioner insights into the early indicators of financial distress and the factors that may signal emerging insolvency risks.

The discussion also explored practical pre-crisis interventions and the strategic considerations involved in managing financial and operational challenges before formal insolvency proceedings commence. Drawing upon his industry experience, Shri Diwanji helped students understand how insolvency risks are assessed in practice and how timely intervention can contribute to preserving enterprise value and improving prospects for revival.

The lecture provided students with a valuable opportunity to connect their classroom understanding of insolvency law with the practical realities of financial distress management and pre-insolvency intervention.

7) Expert Lecture on Insolvency Resolution for Personal Guarantors

The Research & Publication Committee of the NALSAR–IICA LL.M. in Insolvency and Bankruptcy Laws (Batch III) organised an **expert lecture** on “**Beyond the Corporate Debtor: The Role and Realities of Insolvency Resolution for Personal Guarantors**”, delivered by **Ms. Harmeet Kaur**, Insolvency Professional and Practising Company Secretary.

The session focused on the distinct legal framework governing insolvency resolution of personal guarantors and the procedural and practical considerations that arise beyond the corporate insolvency resolution process. **Ms. Kaur** provided students with valuable insights into the position of personal guarantors, their liabilities and the interplay between insolvency proceedings and enforcement mechanisms.

The discussion further explored the practical challenges encountered by insolvency professionals and legal practitioners while navigating resolution proceedings involving personal guarantors. Through practical perspectives, the session helped students connect the statutory framework with the realities of implementation and understand the broader implications of personal guarantee enforcement and resolution.

The lecture provided an enriching opportunity for students to deepen their understanding of personal guarantor insolvency and gain practical insights into an increasingly significant area of insolvency practice.

8) Perspectives on Governance, Cyber Resilience, and AI Sovereignty

The NALSAR–IICA LL.M. in Insolvency and Bankruptcy Laws (Batch 2025–2027) had the privilege of attending **two insightful sessions**, delivered by distinguished experts from the Indian administrative services.

The first session on **Ethics and Corporate Governance** was delivered by **Mr. Anindo Majumdar**, IAS, Former Secretary, Central Vigilance Commission (CVC) and Member, Central Administrative Tribunal (CAT). Drawing upon his extensive experience in public administration,

he discussed the distinction between legality and ethical conduct, highlighting important aspects of whistle-blower protection, regulatory capture and the role of ethical leadership in ensuring accountable governance.

The second session on **Technology Risk, Cyber Resilience and AI Sovereignty** was delivered by **Dr. Rajendra Kumar**, IAS, Secretary, Border Roads Organisation. He highlighted the growing importance of technology and cybersecurity as key enterprise-level risks. The session covered the nature of cyber threats, the need for human accountability in AI deployment and the importance of developing India's capabilities in AI to ensure technological sovereignty. He also shared valuable insights into the operational, human and technological challenges involved in managing border road infrastructure.

Both sessions provided students with valuable perspectives on contemporary governance challenges, ethical decision-making and the evolving relationship between technology, institutional accountability and national priorities.



Participation in National Workshop on SDG Budgeting

IICA participated in the **National Workshop on SDG Budgeting under the State Support Mission (SSM)**, held on **29 September 2026** at The **Westin Hotel Rajarhat, Kolkata**. IICA was a discussant in the session on **“Private Sector Engagement with SDGs”**, which examined enabling policy frameworks, institutional models, innovative financing models, responsible business conduct and start-up-led innovation for sustained private-sector engagement in sustainable development, with a focus on moving beyond profit and philanthropy.

Swachhata Hi Seva Campaign 2026

Public Space Cleanliness Drive (Swachhata Abhiyaan)

A team of dedicated IICA and ICLSA came together to perform a comprehensive Swachhata Abhiyaan drive on 25th September 2026 at Tau Devi Lal Park. The team focused on clearing littered waste, segregating plastics, and restoring public space aesthetics to ensure a cleaner environment for local residents and visitors.



School Hygiene Drive (Swachh Paathshala)

Under the School Hygiene Drive (Swachh Paathshala) initiative, an interactive session on personal hygiene, school, house cleanliness, and proper waste handling was conducted on 28th Sep 2026 at Government Girls Senior Secondary School, Manesar, Gurgaon. Students actively participated in activities designed to emphasize the role of youth in maintaining hygienic school environments





Waste-to-Art Competition (Swachhata se Samriddhi)

Closing out the month's initiatives was organised on 29th September 2026, based on the theme "Kabaad se Kala" (Waste to Art) & Innovation through Jugaad on 29th Sep 2026. Participants demonstrated extraordinary creativity by transforming household and local waste materials into artistic and utility items.



Ganpati Utsav, Ganpati Visarjan and Onam Celebrations at IICA

The Indian Institute of Corporate Affairs (IICA) celebrated **Ganpati Utsav, Ganpati Visarjan and Onam** with great enthusiasm, fostering a spirit of camaraderie, cultural appreciation and togetherness among its employees



The Ganpati Utsav was celebrated with devotion and enthusiasm, bringing colleagues together in a spirit of faith and collective participation. The Ganpati Visarjan marked the culmination of the festivities, symbolising gratitude, hope and new beginnings. The three days celebrations were enriched by bhajan jamming, where colleagues came together through devotional music, creating an atmosphere of spiritual harmony, joy and shared participation.

The Onam celebrations added vibrant colours to the festivities, showcasing the richness of Kerala's cultural heritage. The preparation of the beautiful Pookalam (floral rangoli), followed by the traditional Onam Sadya, created an atmosphere of joy and fellowship. Colleagues enthusiastically participated in games, shared conversations, enjoyed the traditional feast and appreciated the cultural significance of the festival.



These celebrations provided a wonderful opportunity for employees to interact beyond their professional responsibilities, strengthen interpersonal bonds and embrace India's diverse cultural traditions. The collective participation in devotional music, cultural activities and festive gatherings reflected the inclusive spirit of IICA and reinforced the values of mutual respect, harmony and belonging.

The celebrations were not merely festive occasions but a meaningful expression of Unity in Diversity, highlighting how cultural traditions, music, food and shared experiences strengthen the bonds of the IICA family.

The festivities concluded on a joyful note, celebrating the spirit of cultural sangam, camaraderie and togetherness while reinforcing IICA's vibrant and inclusive institutional culture.

Delegation from School of Business Environment Meets Secretary, Department of Public Enterprises



An IICA delegation led by **Dr. Garima Dadhich**, Head, School of Business Environment (SBE), IICA, met **Shri K. Moses Chalai**, IAS, Secretary, Department of Public Enterprises (DPE), Ministry of Finance, Government of India, on **8 September 2026**, to brief the Department on IICA's work with Central Public Sector Enterprises (CPSEs) on Corporate Social Responsibility and responsible business conduct. DPE is the nodal department for policy on CPSEs, including guidance on CSR and sustainability. CPSEs together account for a substantial share of India's statutory CSR expenditure.

The delegation presented IICA's recent work relevant to the public enterprise sector. This included the Bharat CPSEs' CSR Compendium, the Comprehensive CSR Framework for Indian Coal Companies developed for the Ministry of Coal, and IICA's capacity-building programmes for CPSE officers on CSR, ESG and BRSR reporting. The discussion covered how the strategic impact of CPSE CSR could be strengthened. Topics included Board-level oversight and governance of CSR, better impact assessment, convergence of CPSE CSR with national missions and aspirational districts, and sector-specific CSR approaches modelled on the coal sector framework.

The delegation also invited the Secretary to grace the NCCSR 2026, to be held on 6–7 October 2026 at The Ashok, New Delhi, with his presence. The meeting strengthened IICA's engagement with DPE as a knowledge partner in advancing outcome-oriented CSR across the public enterprise sector.

Faculty News

- **Dr. Garima Dadhich shared the India's Experience on Making Sustainability Disclosure Work for Children's Rights**

The Indian Institute of Corporate Affairs (IICA), Ministry of Corporate Affairs, Government of India, participated in the **international dialogue** on “**Making Mandatory Sustainability Disclosure Work for Children's Rights**”, organised in the context of the UN Regional Forum on Business and Human Rights. **Dr. Garima Dadhich**, Faculty, IICA, participated virtually and shared India's experience of moving from voluntary sustainability guidance to mandatory, comparable and increasingly assured sustainability disclosure through the NGRBC, BRSR and BRSR Core frameworks. She highlighted how regulatory anchoring, India's existing CSR architecture and standardised quantitative disclosures have helped strengthen corporate reporting on social issues, including family-friendly workplace measures and child-labour-related risks. At the same time, she emphasised that regulation must be accompanied by capacity building, robust data systems and a realistic pathway towards assurance to ensure that disclosure does not become a mere tick-box exercise. **Dr. Dadhich** also highlighted three practical opportunities for advancing a stronger child-rights lens in sustainability reporting: clearer definitions of child-rights impacts, sector-specific guidance and consideration of dedicated child-rights indicators within social disclosures. Drawing from India's experience, she proposed a gradual pathway of “Guidance → Disclosure → Measurement → Assurance”, enabling companies to build the systems and capabilities required for meaningful reporting. She emphasised that children should be recognised not only in the context of child labour, but also as workers' dependants, consumers, community members and users of products and services, with sector-specific risks addressed accordingly. IICA's participation brought an Indian perspective to the global discussion on strengthening the social dimension of sustainability disclosure and ensuring that children's rights are increasingly reflected in corporate data, disclosures and decision-making.

- **Dr. Garima Dadhichi, highlights the Business Case for Inclusion at the Global Inclusion Summit 2026**

Dr. Garima Dadhich, Head, School of Business Environment (SBE), Indian Institute of Corporate Affairs (IICA), Ministry of Corporate Affairs, Government of India, addressed the **Global Inclusion Summit 2026**, held on **18 September 2026** at the **Radisson Blu Plaza (Airport), New Delhi**. The Summit is an independent forum curated by MatchBoard. It brings together professionals, corporates and institutions to share strategies and practices for building inclusive workplaces for women, persons with disabilities and the LGBTQIA+ community, and treats diversity as an essential part of the ESG agenda.

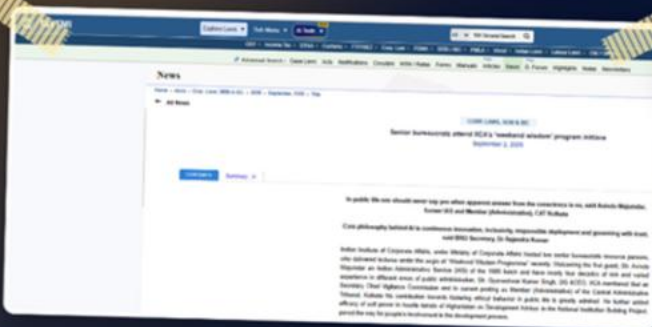
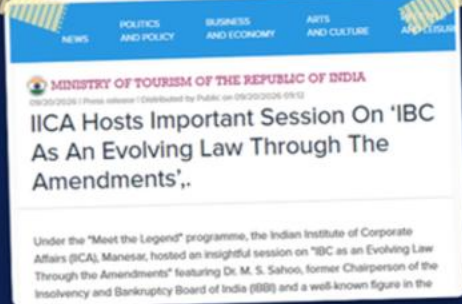
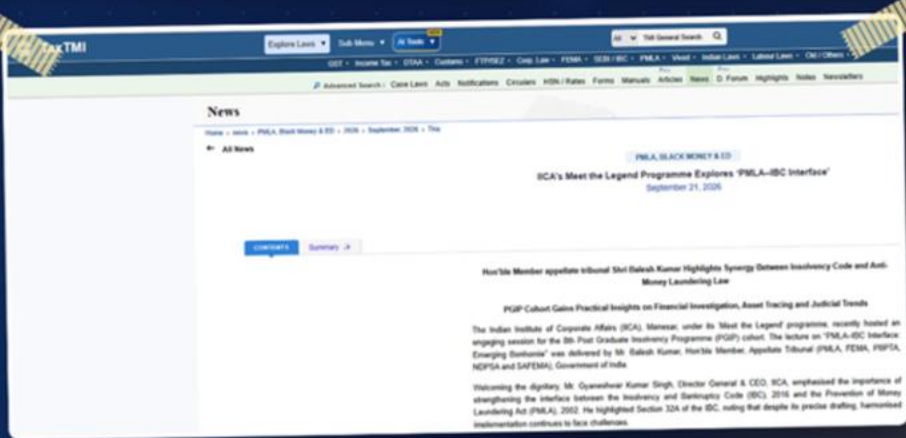
Dr. Dadhich delivered a special address titled “**Why Inclusive Businesses Will Drive India's Next Growth Story**.” She positioned inclusion as a driver of competitiveness and long-term value rather than a social obligation alone. She noted that India's ambition of becoming a

- **Dr. Garima Dadhichi Contributes to DoPT Training Programme on Corporate Governance at NLU Jodhpur**

IICA In News



Newspaper



List of News Platform

Name of Newspaper Language Print

S.No.	Name	Language	Format
1	Nyaya Portal	English	Digital
2	TaxTMI	English	Digital
3	PublicNow	English	Digital
4	The Hawk	English	Digital
5	Orissa Diary	English	Digital

Social Media Outreach

LinkedIn|Facebook|Instagram|X

The collage displays six social media posts from IICA India, a think-tank for the Ministry of Corporate Affairs, Government of India. The posts are as follows:

- Top Left:** A post titled "Final Call for MFES Batch-II Admission | IICA x RRU" announcing registrations for the second batch of the flagship Master's in Financial and Economic Security (MFES) program. It includes logos of the Ministry of Corporate Affairs, Ministry of Home Affairs, and IICA.
- Top Middle:** A post titled "The School of Corporate Governance & Public Policy at the Indian Institute of Corporate Affairs is inviting nominations for its upcoming Director's Certification Master Class, scheduled from 23-25 Sep". It features a brochure titled "MASTER CLASS".
- Top Right:** A post titled "Registration date extended for FCRG Batch-B | Grab the opportunity!" for the Foundational Course on Regulatory Governance (FCRG). It includes a brochure titled "FOUNDATIONAL COURSE ON REGULATORY GOVERNANCE".
- Bottom Left:** A post titled "WE'RE HIRING | CONSULTANT - SCHOOL OF CORPORATE LAW" seeking professionals with a proactive interest in Corporate Law, digital outreach, branding, and academic programme coordination.
- Bottom Middle:** A post titled "Beyond the Virtual Classroom: AMP-CA Participants Come T" featuring a photograph of a meeting and mentioning Prof Naveen Sirohi, PhD and 88 others.
- Bottom Right:** A post titled "Registration Deadline Extended | MFES Batch-II" for the Masters in Financial and Economic Security (MFES) program, scheduled for AY 2026-2027.

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1w

Webinar: Significance of ESG for MSMEs | IICA India
Programme (Batch III)... more



Online Webinar The Importance of ESG for MSMEs

Building Sustainable Businesses
for a Stronger Tomorrow

Explore how Environmental, Social and
Governance (ESG) principles can drive
resilience, competitiveness and long-term
growth for MSMEs.

REGISTRATIONS OPEN | National Conference and Exhibition on
Corporate Social Responsibility (NCCSR 2026)... more



School of Business Environment
Indian Institute of Corporate Affairs
Ministry of Corporate Affairs, Government of India

THIRD EDITION

National Conference and Exhibition on Corporate Social Responsibility NCCSR 2026



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1w

CALLING ORGANISATIONS TO PARTICIPATE IN NATIONAL
EXHIBITION ON CSR | NCCSR 2026... more



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EXHIBITION

National Exhibition on Corporate Social Responsibility NCCSR 2026



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1w • Edited

Advancing Responsible Business Conduct in the Food & Beverage
Sector & Workforce Nutrition Reporting | 22 September 2026 | 11
AM onwards | International Labour Organization (ILO), India... more



Advancing Responsible Business Conduct in the Food & Beverage Sector

Discussion on the draft NGRBC sectoral adaptation



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1w

How can workforce nutrition move from good to
credible corporate reporting?... more



Integrating Workforce Nutrition into Corporate ESG Reporting

Opportunities



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1w

JNU Team Visit

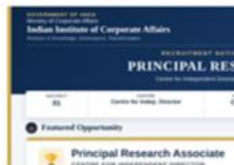
The Indian Institute of Corporate Affairs (IICA),



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CAREER OPPORTUNITY | INDIAN
INSTITUTE OF CORPORATE AFFAIRS (IICA)

Advancing Corporate Governance. Strengthening Board Leadership... more



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6d

BUILDING A START-UP FOR THE NEXT PHASE
How to attract more investors?... more



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1w

When resolution becomes the first priority not liquidation.

Indian Institute of Corporate Affairs (IICA) | PGIP IICA was privileged... more



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2d

Happening Tomorrow | Advancing Responsible Business Conduct in
Food & Beverage Sector... more



Advancing Responsible Business Conduct in the Food & Beverage Sector

Discussion on the draft NGRBC sectoral adaptation
and a session on Workforce Nutrition

22 September 2026
10:00 AM onwards

IICA India Hub Centre
New Delhi

The Indian Institute of Corporate Affairs (IICA), in collaboration with the
Global Alliance for Improved Nutrition (GAIN), is convening a closed-door
workshop for stakeholders to discuss the draft NGRBC sectoral adaptation
and a session on Workforce Nutrition.

Workshop Details (NRBC):

1. Draft adaptation of the NGRBC sectoral adaptation for the Food & Beverage Sector.

2. Session on Workforce Nutrition: Exploring the role of companies in
improving the health and well-being of their workforce.

3. Session on Workforce Nutrition: Exploring the role of companies in
improving the health and well-being of their workforce.

4. Session on Workforce Nutrition: Exploring the role of companies in
improving the health and well-being of their workforce.

5. Session on Workforce Nutrition: Exploring the role of companies in
improving the health and well-being of their workforce.

6. Session on Workforce Nutrition: Exploring the role of companies in
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7. Session on Workforce Nutrition: Exploring the role of companies in
improving the health and well-being of their workforce.

8. Session on Workforce Nutrition: Exploring the role of companies in
improving the health and well-being of their workforce.

9. Session on Workforce Nutrition: Exploring the role of companies in
improving the health and well-being of their workforce.

10. Session on Workforce Nutrition: Exploring the role of companies in
improving the health and well-being of their workforce.



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1w

As South Asia moves towards integrated and sustainable infrastructure
development, the role of economic regulation in enabling convergence
across sectors has become increasingly important. The Indian... more



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Think-tank for the Ministry of Corporate Affairs, Govt. of India
2d • Edited

Applications Open | IICA Certificate Programme in Corporate Leadership | Batch I | Limited Seats Available... more



IICA India • You
Think-tank for the Ministry of Corporate Affairs, Govt. of India
1d • Edited

Panel Spotlight | NCCSR 2026

From Board-level commitment to sector-level impact, the



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Think-tank for the Ministry of Corporate Affairs, Govt. of India
5h

Advancing Workforce Nutrition in Corporate Sustainability Reporting

The Indian Institute of Corporate Affairs (IICA), in collaboration with...



IICA India reposted this

NALSAR-IICA LLM IBL • 1st
Student at National Academy of Legal Studies & Research (NALSAR) Uni
17h

The NALSAR-IICA LLM IBL -Batch III- Research & Publication Committee to announce an upcoming expert lecture on:

★ "Beyond the Corporate Debtor: The Role and Realities of Insolvency for Personal Guarantors."

The session will be delivered by Ms. Harmeet Kaur Ma'am, Insolvency Practising Company Secretary.

This session promises to bridge the gap between classroom concepts a

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1m

MINISTRY OF CORPORATE AFFAIRS & DEPARTMENT OF PUBLIC ENTERPRISES COLLABORATING FOR... more

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2m

Associate Partner for NCCSR 2026: UNICEF India

The School of Business Environment (SBE), Indian Institute of Corporate Affairs (IICA), Ministry Of Corporate Affairs, Government of India, is pleased to welcome UNICEF as the Associate Partner for the 3rd Edition of the National Conference and Exhibition on Corporate Social Responsibility (NCCSR) 2026.

NCCSR 2026 serves as a national platform bringing together Government, industry, development organisations, implementing agencies, academia and other stakeholders to exchange perspectives on strengthening CSR and advancing inclusive and sustainable development.

The partnership with UNICEF India brings an important development perspective to

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2d

CAREER OPPORTUNITY | RESEARCH ASSOCIATE - Panel Spotlight | NCCSR 2026

Position: Research Associate - Centre of Excellence in



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Think-tank for the Ministry of Corporate Affairs, Govt. of India
1d

Panel Spotlight | NCCSR 2026

From sector-based approaches to the next frontier of CSR, the @...



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Think-tank for the Ministry of Corporate Affairs, Govt. of India
1h

Panel Spotlight | NCCSR 2026

As the CSR ecosystem expands across India



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now

Directors Certification Master Class | Koval

School of Corporate Governance & Public



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Think-tank for the Ministry of Corporate Affairs, Govt. of India
17h

Lead Partner for NCCSR 2026: HCLFoundation

School of Business Environment (SBE), Indian Institute of Corporate Affairs (IICA), Ministry Of Corporate Affairs, Government of India, is pleased to welcome UNICEF as the Associate Partner for the 3rd Edition of the National Conference and Exhibition on Corporate Social Responsibility (NCCSR) 2026.



The partnership with UNICEF India brings an important development perspective to

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Think-tank for the Ministry of Corporate Affairs, Govt. of India
2d • Edited

Panel Spotlight | NCCSR 2026

School of Business Environment (SBE), Indian Institute of Corporate Affairs (IICA), Ministry Of Corporate Affairs, Government of India, is pleased to welcome UNICEF as the Associate Partner for the 3rd Edition of the National Conference and Exhibition on Corporate Social Responsibility (NCCSR) 2026.



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8h

Panel Spotlight | NCCSR 2026

CSR has the potential to create greater impact when resources,...



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2m

IICA Convenes Stakeholder Consultation on Workforce Nutrition and Sector-Specific Responsible Business Conduct... more



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now

MINISTRY OF CORPORATE AFFAIRS & DEPARTMENT OF PUBLIC ENTERPRISES BRING YOU NCCSR 2026... more



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13h

Happening #Tomorrow | 6th Stakeholder Consultation on Integrating Workforce Nutrition into Corporate Sustainability Reporting | First-Time #Virtual... more



The screenshot shows the website for the Consultant - School of Corporate Law. The header section includes the name of the organization and its affiliation with the Saudia Institute of Corporate Affairs. Below the header, there is a navigation bar with links for Home, About Us, Courses, Contact Us, and FAQs. The main content area features a section titled 'Executive Opportunities' with a sub-header 'Consultant - School of Corporate Law'. It lists various roles and responsibilities, including 'Senior Consultant', 'Senior Advisor', and 'Senior Manager'. The page also includes a sidebar with 'Executive Opportunities' and a footer with contact information.

The @Ministry of Corporate Affairs (MCA) and the Department of Public E... See more

MINISTRY OF CORPORATE AFFAIRS
GOVERNMENT OF INDIA

Indian Institute of Corporate Affairs
Ministry of Corporate Affairs, Government of India

DEPARTMENT OF PUBLIC ENTERPRISES
GOVERNMENT OF INDIA

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Ministry of Corporate Affairs, Government of India

THIRD EDITION

South Asia Forum For Infrastructure Regulation

ALIVE WEBINAR

G20 India 2023

विदेश विभाग
Ministry of External Affairs

MULTI-SECTOR INFRASTRUCTURE REGULATION

CONVERGENCE, CHALLENGES AND EMERGING FRAMEWORKS

IICA Indian Institute of Corporate Affairs
National Institute of Corporate Governance

STAKEHOLDER CONSULTATION

Integrating Workforce Nutrition into Corporate Sustainability Reporting

Reporting Challenges, Opportunities and the Way Forward

28 September 2026
100th Anniversary 1926-2026

The Institute of Chartered Accountants of India
Bandra Kurla Complex, Mumbai

Digital HR Environment Governance

Published by IICA India 11 minutes ago

Directors Certification Master Class | Kovalam | 23-25 September 2026... See more

 **Indian Institute of Corporate Affairs**
Creating Leaders for the Future

Directors' Certification Master Class
23-25 September 2026 Kovalam, Kavaratti





 **Indian Institute of Corporate Affairs**
Creating Leaders for the Future

COLLABORATION ANNOUNCEMENT

We are proud to announce our

COLLABORATION

With

लोक उद्यम विभाग
DEPARTMENT OF



IICA | Indian Institute of Corporate Affairs
Partners in Knowledge. Commerce. Transformation.

gain
Global Alliance for Improved Nutrition

STAKEHOLDER CONSULTATION

Integrating Workforce Nutrition into Corporate

Healthy People Stronger Businesses

Good Nutrition Greater Possibilities

PEOPLE PLANET PROGRESS
BUSINESS FOR A HEALTHIER TOMORROW

MINISTRY OF
CORPORATE
AFFAIRS
GOVERNMENT OF INDIA

IIICA
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Corporate Affairs
Promoting Knowledge, Creating Opportunities

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DEPARTMENT OF
PUBLIC ENTERPRISES

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Ministry of Corporate Affairs, Government of India

THIRD EDITION

National Conference and Exhibition
on Corporate Social Responsibility
NCCSR 2026

South Asia moves towards integrated and sustainable infrastructure development, the role of economic regulation in enabling convergence across sectors has become inc... [See more](#)



South Asia Forum For
Infrastructure Regulation



LIVE
WEBINAR



G20
भारत 2023



मिनिस्ट्री ऑफ़
रोड ट्रांसपोर्ट
एंड हाइवेज



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MULTI-SECTOR INFRASTRUCTURE REGULATION

CONVERGENCE, CHALLENGES AND

SCAN TO
REGISTER NOW





The screenshot displays the 'Recruitment Notice - International Admission' for the 'CONSULTANT - SCHOOL OF CORPORATE LAW' at the Indian Institute of Corporate Affairs. The notice is dated 24th September 2020. It details the position of a Consultant, the location in Manesar, Haryana, and the remuneration of ₹4,00,000 per month. The application deadline is 24th September 2020. The notice is signed by the Director, ICA.

Recruitment Notice - International Admission
CONSULTANT - SCHOOL OF CORPORATE LAW
 Indian Institute of Corporate Affairs
 School of Corporate Law, Manesar, Haryana

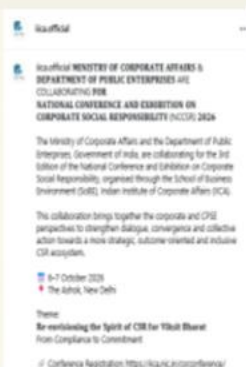
Position: Consultant - School of Corporate Law
Location: Manesar, Haryana
Remuneration: ₹4,00,000 per month (Consolidated)
Application Deadline: 24th September 2020

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Indian Institute of Corporate Affairs
In Knowledge Governance Transformation

Indian Institute of Corporate Affairs (IICA) successfully conducted the Director Certification Master Class from 23-25 September 2024 at Kovalam, Kerala bringing together 19 directors and senior professionals from leading organisations across sectors.

#ICA CorporateGovernance #BoardGovernance #Kinection
#IndependentDirector #BoardLeadership #KinectionCartoon
#BoardPerformance #ICAI #Accountability #UpSkillIndia #SkillUp
#MicroFinance #KinectionMandala #CorporateLeadership
#KinectionMandala



Announcements| Forthcoming Programmes

Schools

School of Business Environment

- Launch of Batch VI of IICA Certified ESG Professional: Impact Leader Programme

Last Date: 30 October 2026

Visit: <https://iica.nic.in/esgcsr/>

- IICA Certificate Programme in Corporate Climate Leadership

Registration Start: From September 2026

Visit: <https://iica.nic.in/cclp/>

Centres

Centre for MSME

- DoE-endorsed Five-Day Familiarization Capacity Building Programme on "Public Procurement (Policy and Procedures)"
16-20 November 2026 at Udaipur_

Centre of Regulatory Governance (CRG)

- Foundational Course on Regulatory Governance (FCRG) - Batch-8 | *Formerly IICA Regulatory Governance Program (IRGP)

Last Date: 31 August 2026 |

Class Commencement: November 2026

Visit: <https://iica.nic.in/regulatory-governance>

Centre of Excellence in Alternative Dispute Resolution (CEADR)

- IICA Certified Mediator Program (ICMP) - Batch 26

Last Date: 15 December 2026 |

Course Commencement: January 2027

Visit: <https://iica.nic.in/mediation>

- IICA Certified Arbitration Program (ICAP) - Batch 3

Last Date: June 2027 |

Course Commencement: July 2027

Visit: <https://iica.nic.in/arbitration>



For Further Queries Please Contact:
Head- Institutional Partnership and Corporate Communication
Email : ipcc@iica.in / lata.suresh@gov.in

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