



Indian Institute of  
Corporate Affairs

*Partners in Knowledge. Governance. Transformation.*

# STARTUP BOARD CERTIFICATION PROGRAM

MASTERING  
GOVERNANCE IN THE  
STARTUP ECOSYSTEM

APRIL 2026 // BATCH 4

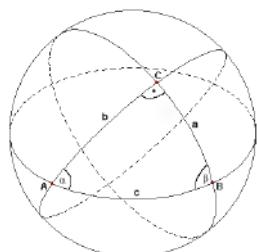
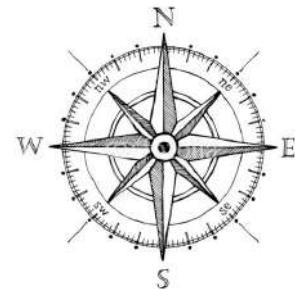
IN PARTNERSHIP WITH:

**IVCA**  
IVC ASSOCIATION  
PROMOTING ALTERNATE CAPITAL ECOSYSTEM

# Introduction

## The 'essence' of Governance

"Corporate governance" encompasses the structures, rules, and processes through which companies achieve their objectives. It ensures that a company's management operates within a framework of checks and balances, fostering accountability to their owners and addressing stakeholder concerns. This clarity and transparency facilitate companies in accessing capital.

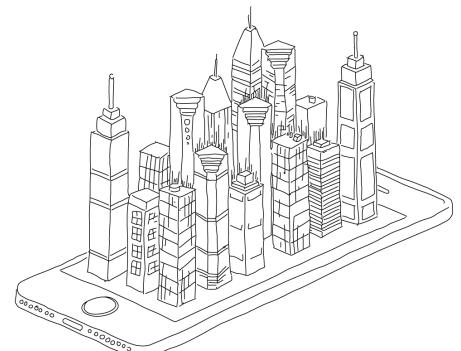


## Governance: A Startup Imperative

In the contemporary business landscape, good governance isn't merely a choice—it's imperative, especially for startups. The recent surge in recognized startups in India, bolstered by various Government of India initiatives, is commendable. Yet, the rise and subsequent failures of some startups have highlighted the critical role of corporate governance.

## Unique Challenges: Unique Solutions

Startups encounter distinctive challenges in governance, compliance, and risk management, potentially impeding their growth and longevity. A robust and independent board can be the beacon, guiding startups through their tumultuous growth phases, adding value, and striking a balance between immediate and future growth. However, the startup ecosystem hasn't been immune to governance lapses. Often, the intense pressure to scale rapidly has led to issues like compromised unit economics, unhealthy work cultures, and significant layoffs.



## Dividends of Good Governance

The dividends of robust corporate governance for startups are manifold: enhanced access to capital, bolstered valuations, superior stewardship, augmented profitability, and refined risk management, to name a few. With the right governance practices in place, startups can thrive, innovate, and make invaluable contributions to their industry and community.

## IICA Startup Board Certification Program // Batch 2

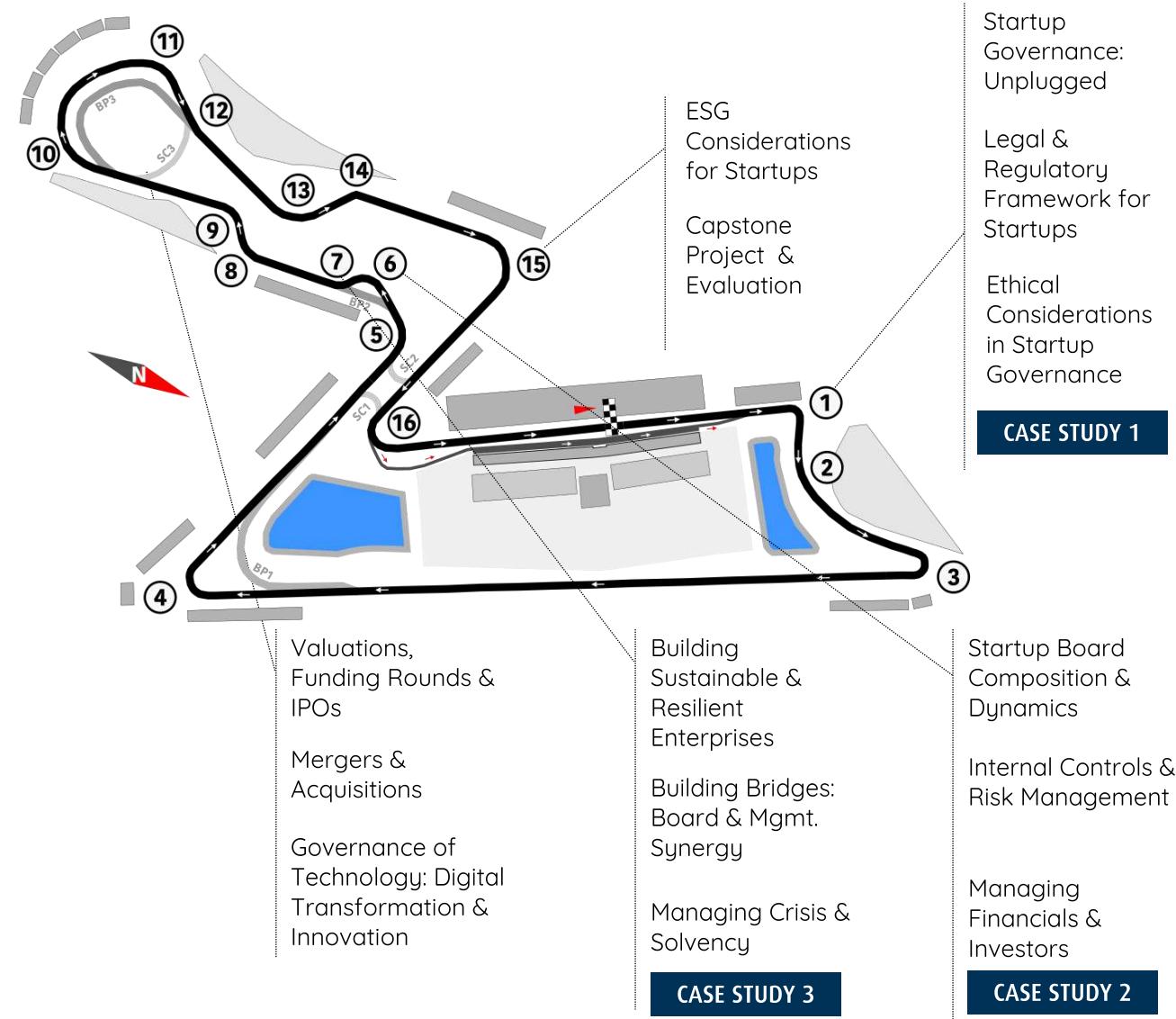
Recognizing the significant role of governance in startup success, the Indian Institute of Corporate Affairs (IICA) is pleased to invite registrations for the second batch of our 3.5-month Startup Board Certification Program. This program aims to unravel the intricacies of startup governance, offering insights to sidestep potential pitfalls. Spanning 15 weeks, this online program comprises 30 interactive sessions, master classes steered by industry stalwarts, and culminates in a convocation ceremony. Participants will be armed with the expertise to adeptly navigate governance challenges, ensuring the success and sustainability of their organizations.

4 month comprehensive program

Master Class led by Industry Experts

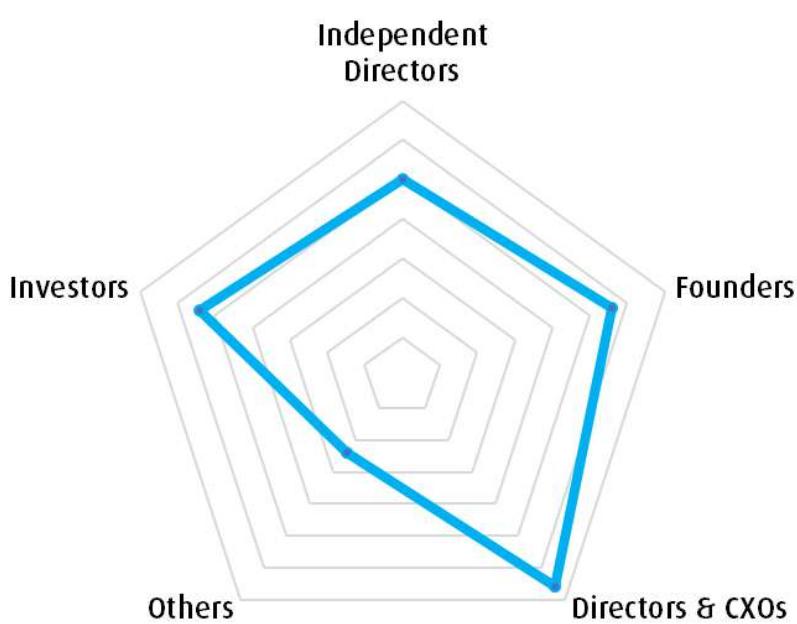
Interactive Sessions and Case Studies

## Course Structure & Modules



# Who is this for?

## Participant Demographics



## Practical Information

Fee	INR 70,800 (INR 60,000 + GST)
To Register	<b>Contact:</b> Mr. Mathew John / Chief Program Executive—Centre for Board Excellence & Leadership— (C-BEL) — SoCGPP / E: <a href="mailto:mathew.john@iica.in">mathew.john@iica.in</a> / T: +91 99 535 89 572
Mode of Course Delivery	Online
Registration policy	<ul style="list-style-type: none"> <li>• Registration is on first come, first serve basis.</li> <li>• Fee once paid shall not be refunded.</li> <li>• Participants are required to remit the fee in advance to confirm their registration.</li> <li>• In case of non-participation by the nominated executive, it is possible to nominate alternate person.</li> <li>• Transfer of nominations will have to be communicated via email to coordinator a week before the commencement of the program.</li> <li>• IICA shall not be liable for any direct or indirect damages that may be incurred due to a cancellation.</li> <li>• IICA reserve the right to change resource persons, dates, topics, venue as per exigencies or circumstances, if any.</li> </ul>

## Some of our Distinguished Faculty Members for the Startup Board Certification Program



**Ajay Nanavati**  
Fmr. MD  
3M India



**Anil Joshi**  
Managing Partner  
Unicorn India Ventures



**Padmaja Ruparel**  
Co-Founder  
Indian Angel Network



**Richa Arora**  
CEO—ESG Stewardship  
ECube Investments



**Deepak Bagla**  
Fmr. MD & CEO  
Invest India



**M.D. Ranganath**  
Chairman  
Catamaran Ventures



**Robin Banerjee**  
Chairman  
Nucleon Research



**Priyanka A. Chopra**  
Managing Partner  
IIMA Ventures



**Anand Lunia**  
Founding Partner  
India Quotient



**Apoorva Sharma**  
Managing Partner  
Stride Ventures



**Mohan R Lavi**  
Partner  
KP Rao & Co



**Shashank Karnad**  
Partner & CEO Forensics  
Mahajan & Aibara



**Amit Gupta**  
Company Secretary &  
Board Member



**Akash Mukherjee**  
Senior Partner  
IC Universal Legal



**Cchhatardeep Dua**  
Director Portfolio Finance  
Peak XV

## School of Corporate Governance & Public Policy



### What we do at SOCGPP:// Our Areas of Work



Capacity Building &  
Training



Consulting &  
Advisory Services



Policy Research &  
Advocacy

### How we do it:// Our Sub-Verticals



#### Independent Director's DATABANK

Centre for Independent Directors maintains the National Databank Portal for Independent Directors in India. The center and the portal together serve as a key mechanism for capacity building interventions, enhancing the corporate governance ecosystem in the country.

#### Centre for Independent Directors

#### Centre for Board Excellence & Leadership (C-BEL)

#### National CSR Awards Secretariat



# Indian Institute of Corporate Affairs

*Partners in Knowledge. Governance. Transformation.*

**Corporate Governance & Public Policy**  
Indian Institute of Corporate Affairs  
Ministry of Corporate Affairs, Govt. of India  
Sector 5—IMT Manesar  
Gurugram—122051

## IICA Team //

**DR. NIRAJ GUPTA**  
Head / School of  
Corporate Governance &  
Public Policy (SoCGPP)

E: [niraj.gupta@gov.in](mailto:niraj.gupta@gov.in)

**MATHEW JOHN**  
Chief Program Executive  
Centre for Board Excellence &  
Leadership (C-BEL)

E: [mathew.john@iica.in](mailto:mathew.john@iica.in)

**MANOJ SINGH**  
Chief Program Executive  
School of Corporate Governance &  
Public Policy (SoCGPP)

E: [manoj.singh@iica.in](mailto:manoj.singh@iica.in)